

# INFORMATION TECHNOLOGY SERVICES (31)

## AGENCY PLAN: MISSION, GOALS AND BUDGET SUMMARY

### MISSION:

The Information Technology Services Department provides effective, reliable and secure information technology and related services to City agencies, enabling them to effectively manage assets and deliver services to Detroit's citizens, businesses and visitors in accordance with the Mayor's vision on transforming and rightsizing government. ITS provides services in the areas of Strategic and Business Management, Infrastructure Management, and Applications Management, and desktop support.

### AGENCY GOALS:

1. Consolidate data and voice services and equipment to reduce overlapping services.
2. Develop a plan to consolidate Data Center and IT Services.
3. Maintain the City's current technology investment and Centralize IT Procurement.
4. Improve the City's technology infrastructure and financial platform.
5. Reorganize ITS department to offer better services and Improve Relationship between ITS and City departments.
6. Improve City of Detroit Website by offering more services and information.
7. Improve Information Technology Security.

### AGENCY FINANCIAL SUMMARY:

<u>2011-12 Requested</u>		<u>2010-11 Budget</u>	<u>2011-12 Recommended</u>	<u>Increase (Decrease)</u>
\$ 25,371,260	City Appropriations	\$ 22,622,898	\$ 22,326,793	\$ (296,105)
\$ 25,371,260	Total Appropriations	\$ 22,622,898	\$ 22,326,793	\$ (296,105)
\$ 769,217	City Revenues	\$ 1,713,080	\$ 769,217	\$ (943,863)
\$ 769,217	Total Revenues	\$ 1,713,080	\$ 769,217	\$ (943,863)
\$ 24,602,043	NET TAX COST:	\$ 20,909,818	\$ 21,557,576	\$ 647,758

### AGENCY EMPLOYEE STATISTICS:

<u>2011-12 Requested</u>		<u>2010-11 Budget</u>	<u>04-01-11 Actual</u>	<u>2011-12 Recommended</u>	<u>Increase (Decrease)</u>
<u>67</u>	City Positions	<u>67</u>	<u>65</u>	<u>57</u>	<u>(10)</u>
67	Total Positions	67	65	57	(10)

### ACTIVITIES IN THIS AGENCY:

	<u>2010-11 Budget</u>	<u>2011-12 Recommended</u>	<u>Increase (Decrease)</u>
Computer Operations	\$ 22,622,898	\$ 22,326,793	\$ (296,105)
Total Appropriations	\$ 22,622,898	\$ 22,326,793	\$ (296,105)

# INFORMATION TECHNOLOGY SERVICES (31)

## COMPUTER OPERATIONS ACTIVITY INFORMATION

### ACTIVITY DESCRIPTION: COMPUTER OPERATIONS

The Information Technology Services Department (ITS) is the central staff agency responsible for directing, developing and providing information technology and consulting services to City agencies. The responsibilities of ITS include: information management, strategic technology planning, application development and implementation, system/application maintenance and support, telecommunications, data center operations, technology acquisitions, business needs solutions and other services necessary to aid agencies in harnessing technology to improve operations and the quality of services provided to their customers.

### GOALS:

#### 1. **Centralize IT Procurement**

- Define new Procurement process to include input from ITS and key IT Customers to standardize IT assets.
- Centralizing will eliminate the need for departments to engage in IT procurement and will facilitate in the management and development of IT contracts.
- Research and implement IT procurement options such as MIDEAL, to maximize IT spend.

#### 2. **Consolidate Data Centers and Virtualization of Servers**

- Develop a plan to first consolidate Data Centers into a central Tier 4 Data Center.
- Develop and build out the Public Safety Building to house the permanent City of Detroit Data Center with back up capabilities at Lyndon Facilities, thus increasing up time on computer systems and stabilizing the City's technical infrastructure.
- Identify physical space, storage, power consumption and virtualize servers to reduce footprint to fit in the permanent Data Center.

#### 3. **Maintain the City's current technology investments by consolidating core IT services**

- Support Enterprise Resource Planning applications, such as HMRS, Workbrain and DRMS.
- Ensure continued compliance with regulatory and labor requirements.
- Integrate and standardize application systems by leveraging current assets where possible.
- Implement Oracle Grants Management module for enterprise wide use.
- Inventory applications and services to reduce duplication and eliminate redundant resources.
- Lower maintenance and licensing costs by leveraging technology.

#### 4. **Improve the City's technology infrastructure and financial platform**

- Expand use of Web technology to access applications and information on processes.
- Expand E-Government initiatives for citizen and business use.
- Increase inoperability and flexibility for ease of upgrading, reporting and to add or change components to accommodate growth.

#### 5. **Reorganize ITS department and Improve Relationship between ITS, City departments and the Vendor Community**

- Align technical services with the City's Group Levels to identify synergies and provide IT liaisons to departments, thus increasing customer service, standardizing technology, identifying department needs and identifying returns on investments.
- Provide technology training to City employees to increase technical skill sets and reduce contractual staffing needs.
- Establish Service Level Agreements for critical systems.
- Improve Help Desk and Service Requests by upgrading software to capture performance data and report on metrics to improve services.

#### 6. **Improve Information Technology Security**

- Audit Access Controls and policies for all financial systems.
- Ensure that password management standards for all financial systems employ current best practices.
- Ensure that security policies and practices for financial systems align with CAFR security requirements.

#### 7. **Improve City of Detroit Website**

- Develop and deploy web based application to facilitate technological needs for the mobile employee.
- Offer more e-government solutions and online services for citizens, businesses and visitors.

## **INFORMATION TECHNOLOGY SERVICES (31)**

### PLANNING FOR THE FUTURE FOR FY 2011-12, FY 2012-13 and BEYOND:

- Decommission the City's mainframe environment and migrate legacy systems to Windows applications.
- Consolidate 8 Data Centers by building a Tier 4 Data Center which will provide more efficient and greener cooling options, better security, more stable environment and back up/failover capabilities.
- Develop an IT Strategic Plan to stay abreast of technology which would include the investment of upgrading the City of Detroit Operating System to Windows 7 along with updating the City of Detroit Microsoft Office Professional Suite to version 2010 or latest Office Suite release.

## INFORMATION TECHNOLOGY SERVICES (31)

### COMPUTER OPERATIONS MEASURES AND TARGETS

Type of Performance Measure List of Measures	2008-09 Actual	2009-10 Actual	2010-11 Projection	2011-12 Target
<b>Inputs: Resources Allocated or Service Demands Made</b>				
Average training hours received per ITS staff	8	8	8	24
<b>Outputs: Units of Activity directed toward Goals</b>				
Number of service level agreements in place	38	38	38	30
Percent of service requests completed by target date	95%	95%	95%	95%
Number of agencies using Enterprise GIS System	20	20	20	20
Number of systems assessed via Web technology	20	20	20	25
Number of Applications supported citywide	56	56	58	65
<b>Outcomes: Results or Impacts of Program Activities</b>				
Customer satisfaction rating in Help Desk services	90%	90%	90%	90%
Job Orders Completed by Due Date	90%	90%	90%	90%
Number of visitors to City of Detroit Website	500,000	500,000	500,000	2,500,000
Customer satisfaction rating in service delivery	90%	90%	90%	90%
<b>Activity Costs</b>	<b>\$24,853,470</b>	<b>\$26,983,456</b>	<b>\$22,622,898</b>	<b>\$22,326,793</b>

**CITY OF DETROIT**  
**Information Technology Services Department**  
**Financial Detail by Appropriation and Organization**

<b>Office Of Information Technology Service</b>	<b>2010-11 Redbook</b>		<b>2011-12 Dept Final Request</b>		<b>2011-12 Mayor's Budget Rec</b>	
	<b>FTE</b>	<b>AMOUNT</b>	<b>FTE</b>	<b>AMOUNT</b>	<b>FTE</b>	<b>AMOUNT</b>
<b>Central Data Processing</b>						
<i>APPROPRIATION</i>						
<i>ORGANIZATION</i>						
00024 - Central Data Processing						
310010 - Office Of Information Technology Ser	2	\$410,315	3	\$938,077	3	\$893,667
310020 - Contracts & Administration	3	\$1,471,764	4	\$1,631,142	3	\$1,457,059
310035 - Enterprise Application Support Team	3	\$744,693	0	\$0	0	\$0
310050 - Client Support Services	1	\$1,876,458	1	\$798,762	1	\$731,350
310070 - System Support & Management	7	\$3,574,079	8	\$4,112,806	8	\$3,842,015
310080 - Data Network Services	5	\$1,935,804	5	\$1,638,045	5	\$1,620,476
310100 - Non-Financial Applications	18	\$1,720,761	22	\$3,973,438	22	\$3,421,805
310130 - Operations	7	\$6,000,729	8	\$7,469,522	9	\$6,656,842
310300 - Public Safety	8	\$3,516,315	12	\$3,710,509	2	\$2,667,968
310330 - Voice Communications	0	\$13,650	0	\$646,605	0	\$591,895
310335 - Publishing Services	8	\$879,951	0	\$0	0	\$0
310355 - Dedicated Services	5	\$478,379	4	\$452,354	4	\$443,716
<b>APPROPRIATION TOTAL</b>	<b>67</b>	<b>\$22,622,898</b>	<b>67</b>	<b>\$25,371,260</b>	<b>57</b>	<b>\$22,326,793</b>
<b>ACTIVITY TOTAL</b>	<b>67</b>	<b>\$22,622,898</b>	<b>67</b>	<b>\$25,371,260</b>	<b>57</b>	<b>\$22,326,793</b>

**CITY OF DETROIT**  
**Budget Development for FY 2011-2012**  
**Appropriations - Summary Objects**

	<b>2010-11 Redbook</b>	<b>2011-12 Dept Final Request</b>	<b>2011-12 Mayor's Budget Rec</b>
<b>AC0531 - Computer Operations</b>			
<i>A31000 - Information Technology Services Depa</i>			
SALWAGESL - Salary & Wages	3,549,665	3,499,487	3,145,885
EMPBENESL - Employee Benef	2,871,397	3,351,290	2,989,399
PROFVCSL - Professional/Cor	2,025,520	4,111,205	2,852,829
OPERSUPSL - Operating Suppli	10,565,904	10,891,460	10,178,568
OPERSVCSL - Operating Servic	3,610,412	3,427,818	3,079,112
OTHEXPSSL - Other Expenses	0	90,000	81,000
<i>A31000 - Information Technology Ser</i>	<i>22,622,898</i>	<i>25,371,260</i>	<i>22,326,793</i>
<b>AC0531 - Computer Operations</b>	<b>22,622,898</b>	<b>25,371,260</b>	<b>22,326,793</b>
<b>Grand Total</b>	<b>22,622,898</b>	<b>25,371,260</b>	<b>22,326,793</b>

**CITY OF DETROIT**  
**Budget Development for FY 2011-2012**  
**Appropriation Summary - Revenues**

	2009-10 Actuals	2010-11 Redbook	2011-12 Dept Final Request	2011-12 Mayor's Budget Rec	Variance
<b>A31000 - Information Technology Services De</b>					
<i>00024 - Central Data Processing</i>					
446100 - Administration Fee	86	0	0	0	0
447485 - Sale-Misc. Supplies	0	0	10,000	10,000	10,000
447605 - Other Reimbursements	159,266	1,640,667	330,000	330,000	(1,310,667)
449155 - Personal Services-Dep	0	72,413	210,217	210,217	137,804
474140 - Misc Receipts-Postage	0	0	219,000	219,000	219,000
<i>00024 - Central Data Processing</i>	<i>159,352</i>	<i>1,713,080</i>	<i>769,217</i>	<i>769,217</i>	<i>(943,863)</i>
<b>A31000 - Information Technology Service:</b>	<b>159,352</b>	<b>1,713,080</b>	<b>769,217</b>	<b>769,217</b>	<b>(943,863)</b>
<b>Grand Total</b>	<b>159,352</b>	<b>1,713,080</b>	<b>769,217</b>	<b>769,217</b>	<b>(943,863)</b>

**CITY OF DETROIT  
MAYOR'S 2011-2012 RECOMMENDED BUDGET**

**Information Technology Services Department**

Appropriation	REDBOOK FY	DEPT REQUEST	MAYORS FY
Organization	2010 2011 FTE	FY 2011 2012 FTE	2011 2012 FTE
Classification			
<b>00024 - Central Data Processing</b>			
<b>310010 - Office Of Information Technology §</b>			
Director - ITS	1	1	1
Executive Secretary III	1	1	1
Deputy Director - ITS	0	1	1
<b>Total Office Of Information Technology Servi</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>310020 - Contracts &amp; Administration</b>			
Admin Asst GD II	2	2	2
Office Assistant II	1	1	1
Info Tech Networks Manager	0	1	0
<b>Total Contracts &amp; Administration</b>	<b>3</b>	<b>4</b>	<b>3</b>
<b>310035 - Enterprise Application Support Tea</b>			
ITS Network Software/App Mgr	1	0	0
System Programming Coordinator	1	0	0
Dept Info Tech Network Splst	1	0	0
<b>Total Enterprise Application Support Team</b>	<b>3</b>	<b>0</b>	<b>0</b>
<b>310050 - Client Support Services</b>			
Manager I - ITS	1	1	1
<b>Total Client Support Services</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>310070 - System Support &amp; Management</b>			
Manager II - ITS	2	1	1
Prin Data Proc Prog Analyst	1	1	1
Database Administrator	1	2	2
Microcomputer Support Splst	1	2	2
System Programming Coordinator	2	2	2
<b>Total System Support &amp; Management</b>	<b>7</b>	<b>8</b>	<b>8</b>
<b>310080 - Data Network Services</b>			
Info Tech Networks Engineer	2	2	2
Sr Data Proc Telecomm Tech	1	1	1
Data Proc Tele Technician	1	1	1
Data Proc Equip Oper	1	1	1
<b>Total Data Network Services</b>	<b>5</b>	<b>5</b>	<b>5</b>

**CITY OF DETROIT  
MAYOR'S 2011-2012 RECOMMENDED BUDGET**

**Information Technology Services Department**

Appropriation	REDBOOK FY		DEPT REQUEST		MAYORS FY	
Organization	2010	2011	FY	FY	2011	2012
Classification			FTE		FTE	
<b>00024 - Central Data Processing</b>						
<b>310100 - Non-Financial Applications</b>						
General Manager - ITS	1			1		1
Manager I - ITS	1			1		1
System Programming Coordinator	1			1		1
Prin Data Proc Prog Analyst	4			6		6
Sr Data Proc Prog Analyst	11			12		12
Manager II - ITS	0			1		1
	<hr/>			<hr/>		<hr/>
<b>Total Non-Financial Applications</b>	<b>18</b>			<b>22</b>		<b>22</b>
<b>310130 - Operations</b>						
Manager - Computer Operations	1			1		1
ITS Data Center Supervisor	1			1		1
Principal Data Proc Equip Oper	2			2		2
Sr Data Processing Equip Oper	1			2		2
Data Proc Equip Oper	1			1		1
Data Proc Records Librarian	1			1		1
Senior Clerk	0			0		1
	<hr/>			<hr/>		<hr/>
<b>Total Operations</b>	<b>7</b>			<b>8</b>		<b>9</b>
<b>310300 - Public Safety</b>						
Info Tech Networks Manager	1			1		1
Supervising Radio Maintenance	2			1		1
Radio Maintenance Technician	4			8		0
Radio Maintenance Worker	1			1		0
Sr Radio Maint Technician	0			1		0
	<hr/>			<hr/>		<hr/>
<b>Total Public Safety</b>	<b>8</b>			<b>12</b>		<b>2</b>
<b>310335 - Publishing Services</b>						
Supervising Photographer	1			0		0
Graphic Designer	1			0		0
Supervising Publicist I	1			0		0
Publicist II	1			0		0
Publicist I	1			0		0
Print Shop Supervisor	1			0		0

**CITY OF DETROIT  
MAYOR'S 2011-2012 RECOMMENDED BUDGET**

**Information Technology Services Department**

Appropriation	REDBOOK FY		DEPT REQUEST		MAYORS FY	
Organization	2010	2011 FTE	FY 2011	2012 FTE	2011	2012 FTE
Classification						
<b>00024 - Central Data Processing</b>						
<b>310335 - Publishing Services</b>						
Offset Printer	1		0		0	
Duplicating Devices Operator	1		0		0	
<b>Total Publishing Services</b>	<b>8</b>		<b>0</b>		<b>0</b>	
<b>310355 - Dedicated Services</b>						
Prin Data Proc Prog Analyst	2		0		0	
Sr Data Proc Prog Analyst	3		2		2	
Dept Info Tech Network Splst	0		1		1	
System Programming Coordinator	0		1		1	
<b>Total Dedicated Services</b>	<b>5</b>		<b>4</b>		<b>4</b>	
<b>Total Central Data Processing</b>	<b>67</b>		<b>67</b>		<b>57</b>	
<b>Agency Total</b>	<b>67</b>		<b>67</b>		<b>57</b>	