

September 30, 2024



JOE  
LOUIS  
GREENWAY

# NEIGHBORHOOD PLANNING STUDY

JLG Dequindre Cut Extension

# WELCOME!

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## TODAY'S AGENDA:

- Introductions 10 min
- Update on JLG Design & Construction 20 min
- About the JLG Neighborhood Planning Study 5 min
- What we **HEARD**: Community Input 5 min
- Draft strategies and **IDEAS** 10 min
- Questions 10 min
- Breakout Tables 45 min



JOE  
LOUIS  
GREENWAY



*The Joe Louis Greenway is a recreational pathway that will unify Detroit's neighborhoods, people and parks. Through this greenway, we strive to honor Joe Louis by providing equitable spaces through arts, programming, and economic opportunities for all*

# JLG Framework Plan, 2021

## GOAL 1

THE GREENWAY WILL ENHANCE RESIDENTS' QUALITY OF LIFE AND PROMOTE COMMUNITY DEVELOPMENT

## GOAL 2

THE GREENWAY WILL PROMOTE EQUITY

## GOAL 3

THE GREENWAY WILL BE A UNIFYING, CONNECTIVE, MULTI-MODAL TRANSPORTATION NETWORK



# IMPACTS FROM OTHER GREENWAYS



**South Platte River Greenway**  
Denver, CO

- > Homes within a ½ mile of the South Platte River were valued 17% below the rest of the city in 1970 prior to Greenway, and 36% greater than the rest of the city as of 2017
- > This transformation accounted for \$18B in home value appreciation, \$64M in additional tax revenue, and \$100M in additional school funding in Denver as of 2017



**Midtown Greenway**  
Minneapolis, MN

- > From 2000-2019, property located within 500 feet of the Greenway increased in value by \$1.8B, and property located within 1 mile increased in value by \$7.9B
- > During this time, more than \$360M was spent on residential building permitting fees within 500 feet of the Greenway, generating at least 2.5K new housing units



**Indianapolis Cultural Trail**  
Indianapolis, IN

- > Visitor spending is estimated to range from \$963K to \$3.2M for each segment of the Trail annually
- > 50% of business owners located on the Trail have seen an increase in customers and 48% have seen an increase in revenue since the trail opened, leading to the creation of 40-50 new full-time jobs and 60 new part-time jobs



**The 606**  
Chicago, IL

- > From 2011-2015, per capita crime rates in neighborhoods along The 606 - especially low-income areas - fell significantly more than in similar Chicago neighborhoods farther from the trail
- > Property crime rates fell fastest in the areas immediately adjacent to the 606, and gradually rose as proximity to the trail decreased



DLBA Own-it-now Sales adjacent to Neighborhood Entries



After

Before

## Blight to Beauty

- City Walls
- Commercial Corridors SORTT
- Residential non-structural Blight Remediation Team
- Demolition
- Industrial Road Resurfacing



How do we best leverage the investment in the Joe Louis Greenway to create **more equitable outcomes?**

1. **Creatively engage** residents, business owners, and key stakeholders.
2. **Understand the opportunity** in both scale and potential scope.
3. **Develop detailed action plans and policies** that shape equitable growth and support existing residents and businesses.

# WHO IS IN THE ROOM TONIGHT?

## CITY OF DETROIT

### PLANNING & DEVELOPMENT

JOE LOUIS GREENWAY, GSD  
DEPARTMENT OF NEIGHBORHOODS  
HOUSING & REVITALIZATION  
OFFICE OF MOBILITY & INNOVATION  
DEPARTMENT OF PUBLIC WORKS  
DETROIT ECONOMIC GROWTH CORP

## CONSULTANT TEAM

### INTERFACE STUDIO

### SIDEWALK DETROIT

SMITHGROUP  
SMM  
NOELL CONSULTING  
MASS ECONOMICS

## OTHER PARTNERS

JLGP

EASTERN MARKET PARTNERSHIP

MOGO



# JOE LOUIS GREENWAY

DEQUINDRE CUT EXTENSION

SEPTEMBER 30, 2024



# AGENDA

1. Introduction
2. Construction Update
3. Iron Belle Proposal
4. Dubois Greenway
5. Neighborhood Planning Study



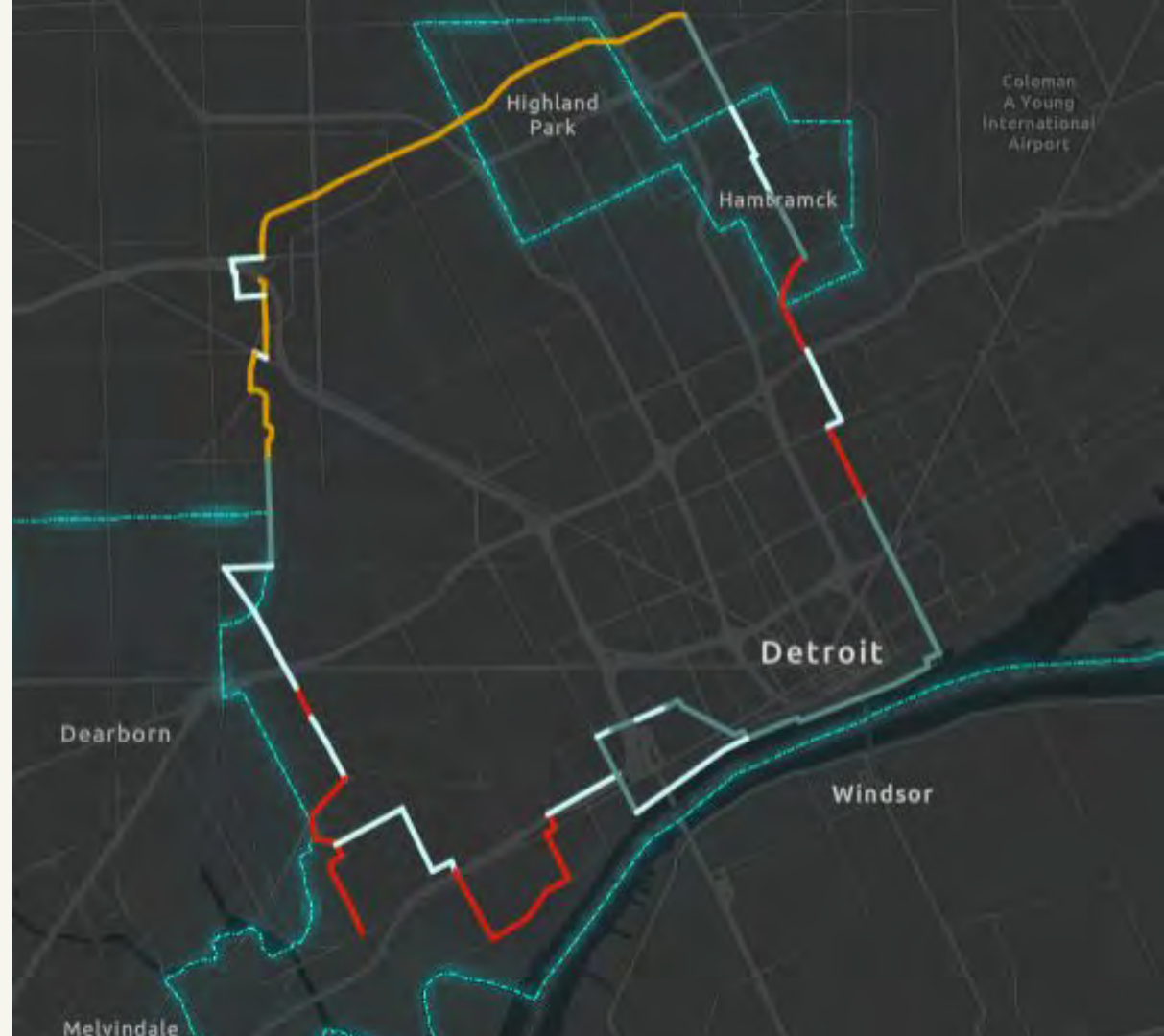
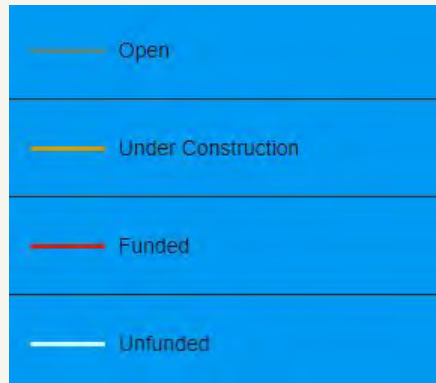
JOE LOUIS GREENWAY

# FRAMEWORK PLAN

[www.joelouisgreenway.com](http://www.joelouisgreenway.com)



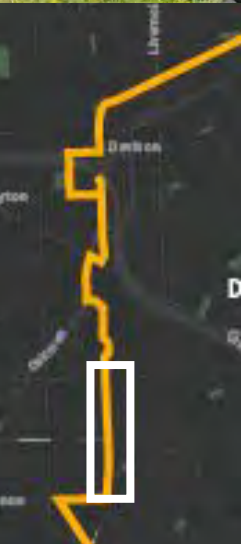
# CURRENT CONSTRUCTION



# USAGE

**Warren Gateway Counter**  
**August 2024**  
5,018 Visitors

**Joy Trailhead Counter**  
**August 2024**  
2,379 Visitors



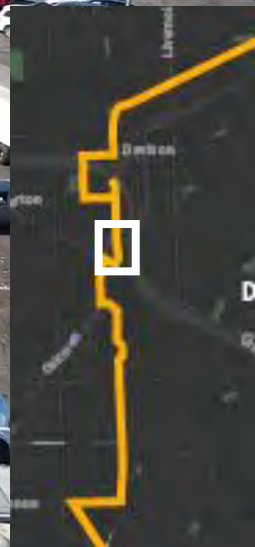
# CHICAGO TO JOY



# GRAND RIVER TO CHICAGO

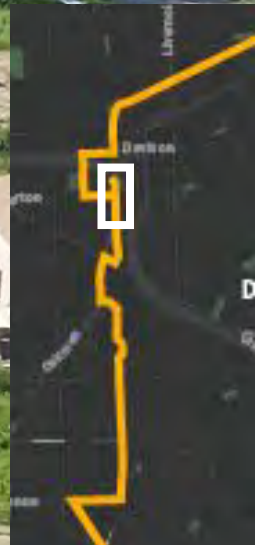


# OAKMAN TO GRAND RIVER





# I-96 TO OAKMAN



# INTERVALE TO SCHOOLCRAFT



# DEQUINDRE TO GODDARD



# PREVIOUS ENGAGEMENT

8/16/2022 D5 DON Community Meeting

8/23/2022 Iron Belle Presentation – D4 Community Meeting

9/14/2022 DEPSA In-Person

9/26/2022 COO#1 City-wide DONCAST

9/30/2022 East Ferry-Warren Block Club

10/24/2022 – COO #2 City-wide DONCAST

5/20/2023 – Bailey Park Mobility Festival

5/20/2023 – Grassroots Detroit Block Club

8/16/2023 East Ferry Warren Community Association

10/05/2023 Detroit Hamtramck Coalition for Advancing Healthy Environments

10/08/2023 Dequindre Cut Extension Move and Talk

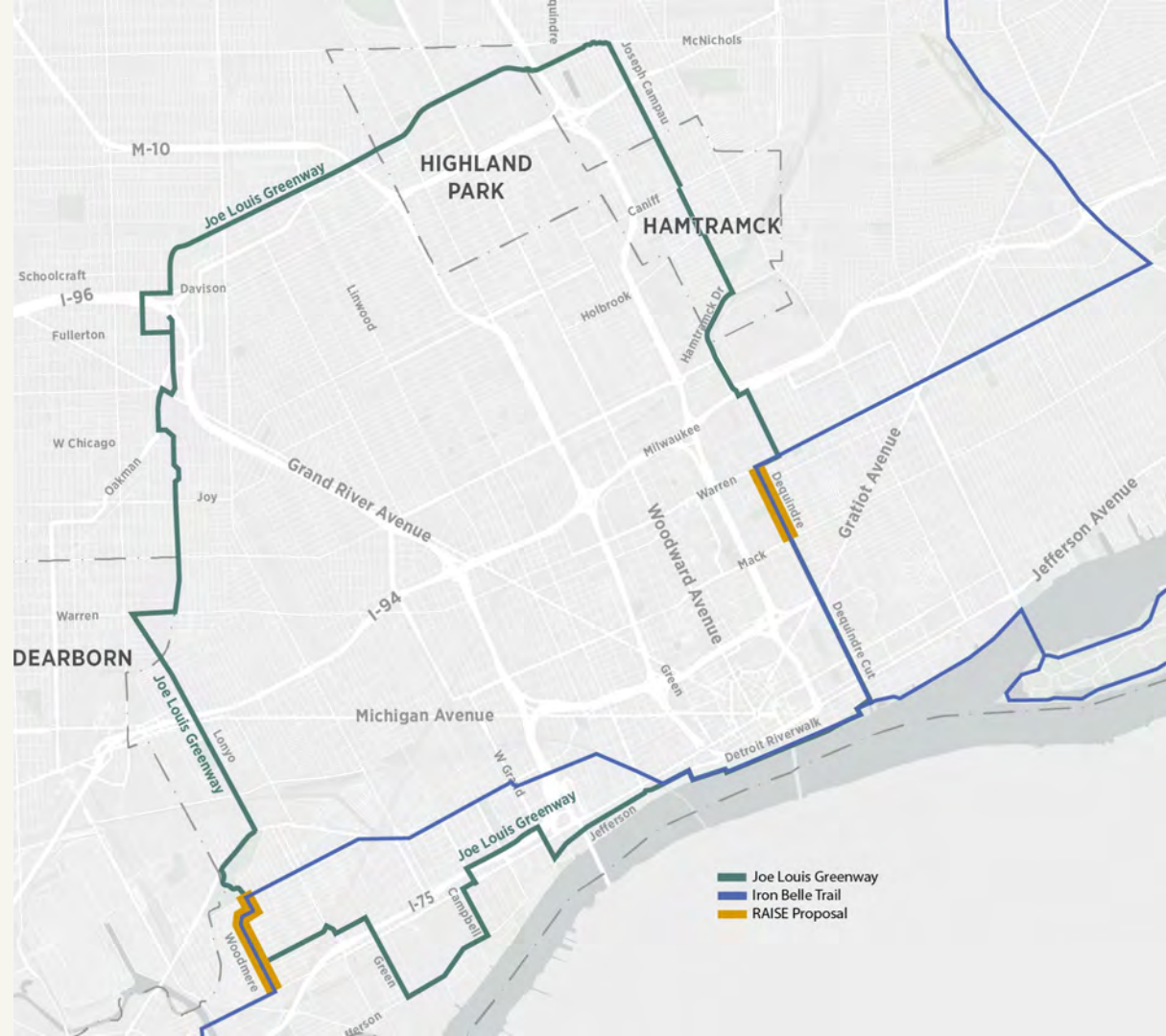
7/25/2024 JLG Dequindre Neighborhood Planning

8/10/2024 Bailey Park Community Meeting



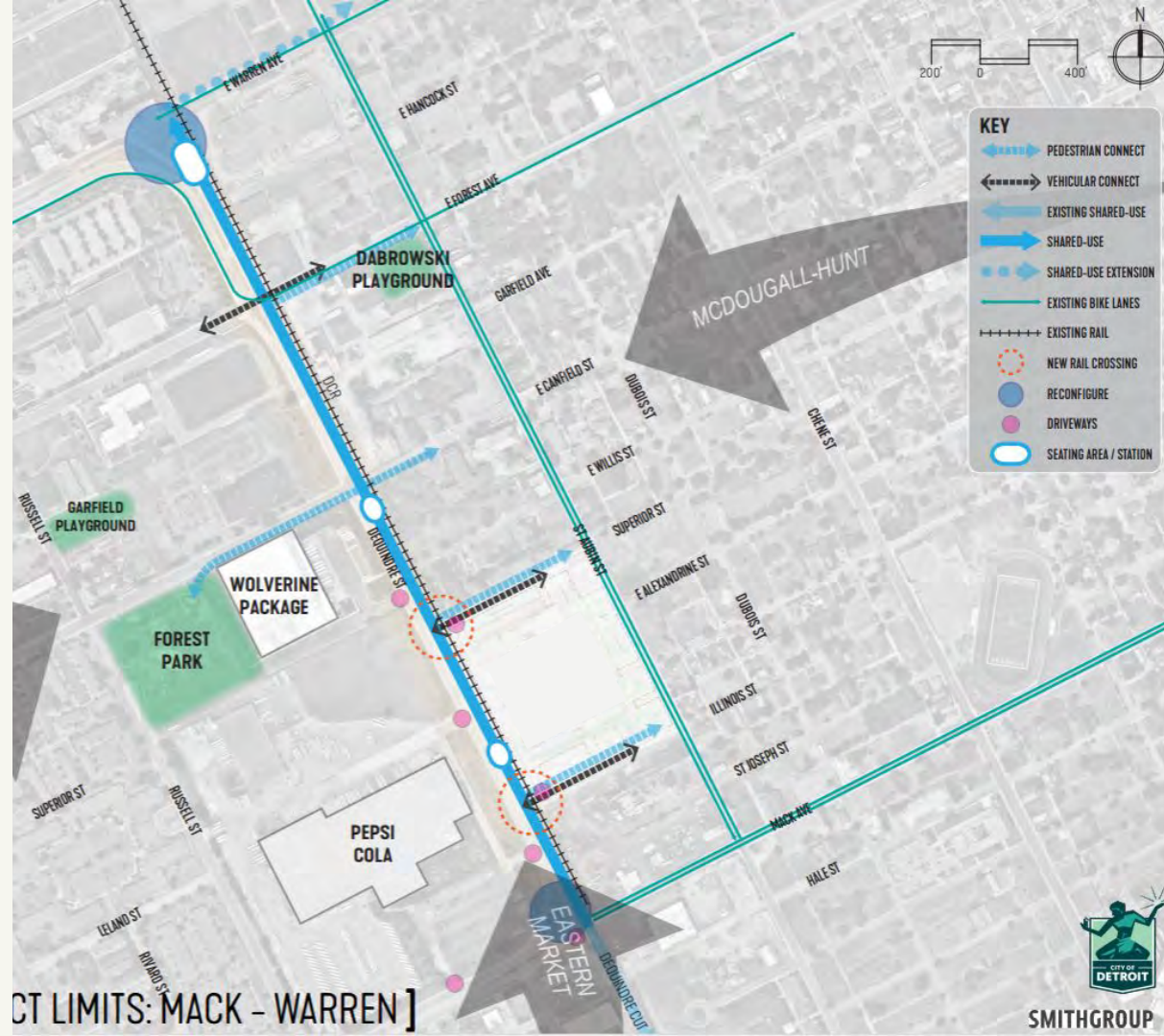
# RAISE GRANT

Joe Louis meets Iron Belle Proposal



# DEQUINDRE CUT EXTENSION

Mack to Warren



**KEY**

- PEDESTRIAN CONNECT
- VEHICULAR CONNECT
- EXISTING SHARED-USE
- SHARED-USE
- SHARED-USE EXTENSION
- EXISTING BIKE LANES
- EXISTING RAIL
- NEW RAIL CROSSING
- RECONFIGURE
- DRIVEWAYS
- SEATING AREA / STATION

CT LIMITS: MACK - WARREN ]



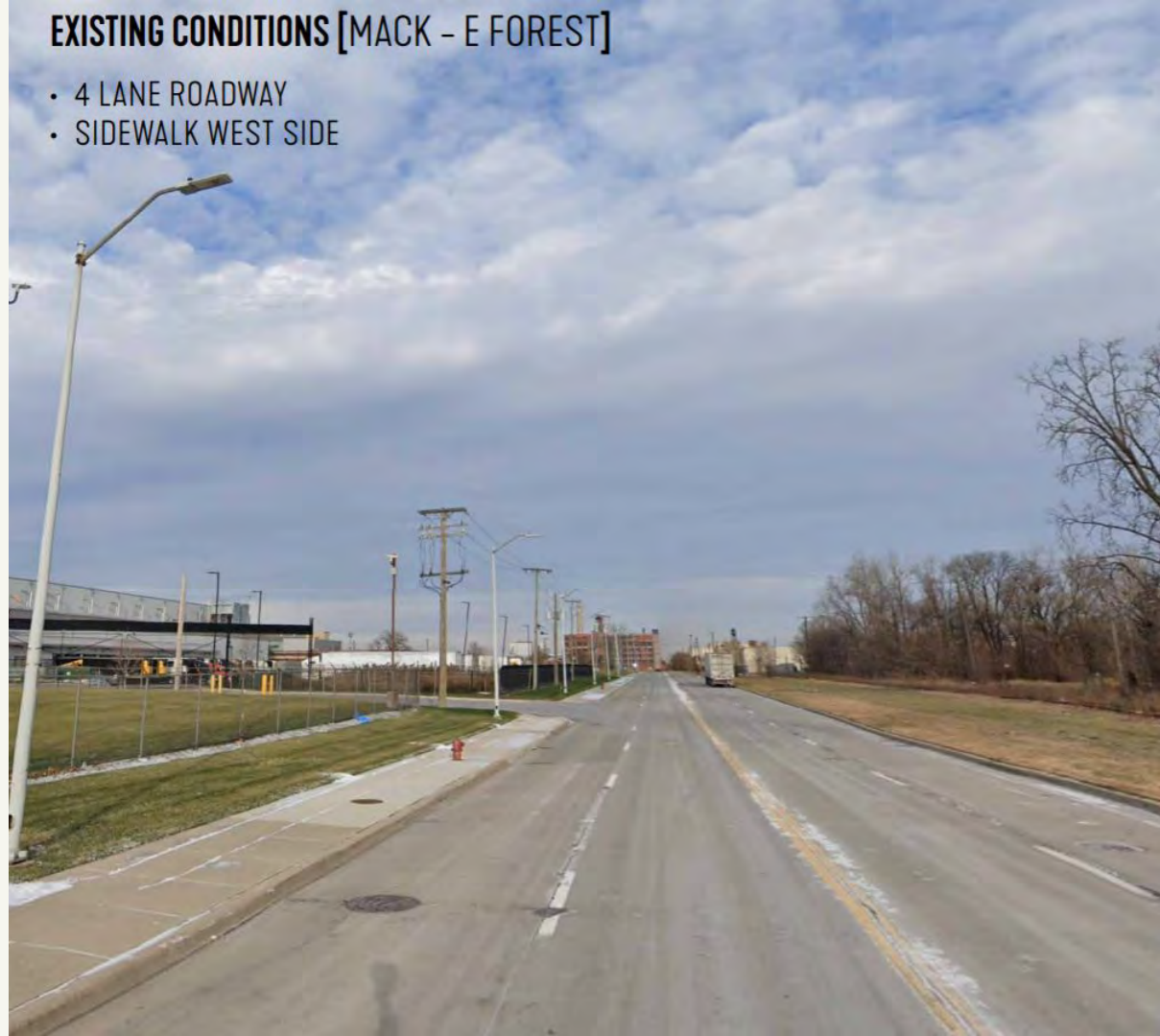
SMITHGROUP

# DEQUINDRE CUT EXTENSION

Mack to Warren

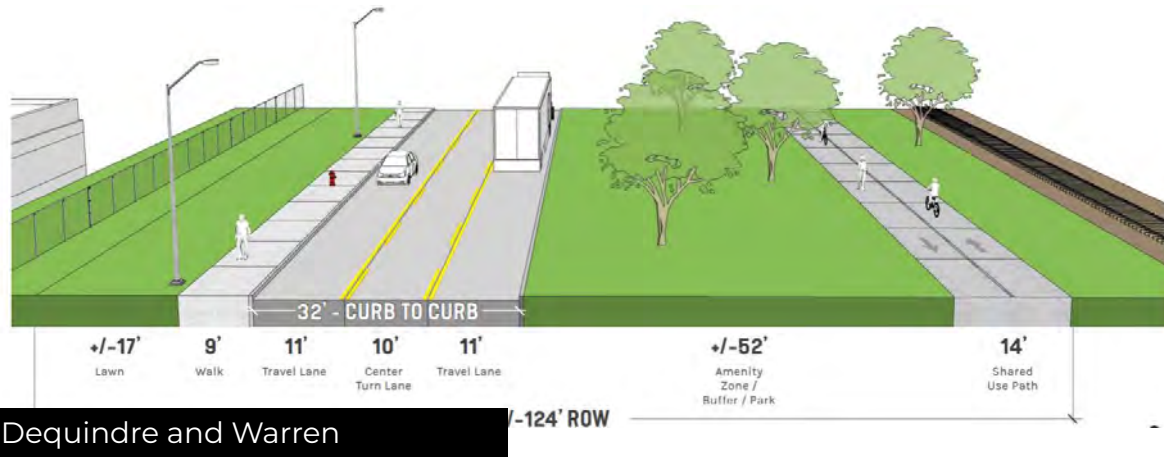
## EXISTING CONDITIONS [MACK - E FOREST]

- 4 LANE ROADWAY
- SIDEWALK WEST SIDE

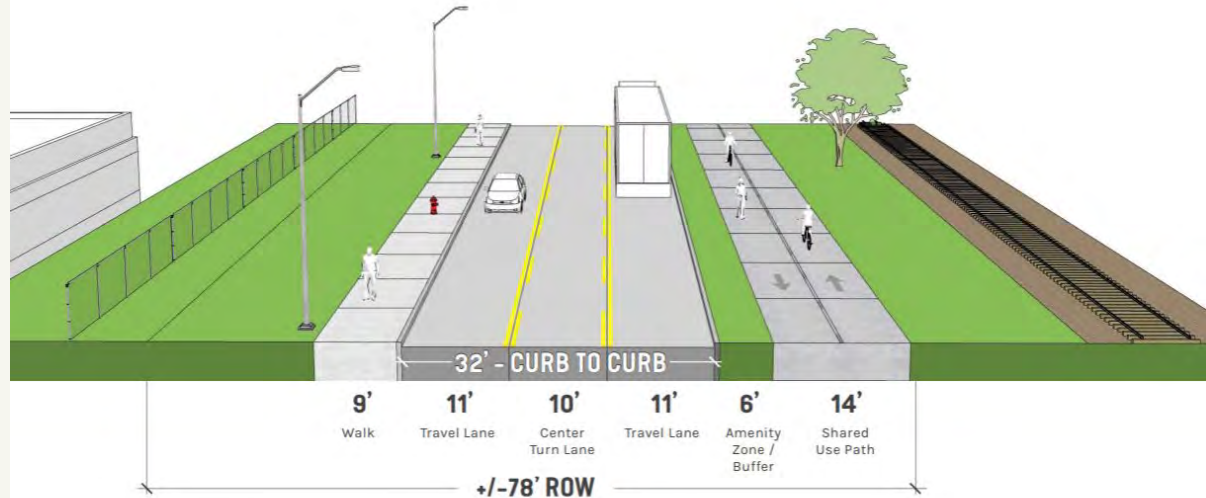


# DEQUINDRE CUT EXTENSION

Mack to Warren



Dequindre and Warren



Dequindre and Mack



# DUBOIS GREENWAY

Warren & Forest

Iron-Belle Trail



# DUBOIS GREENWAY

Forest to Ferry



# DUBOIS GREENWAY



# STAY INVOLVED

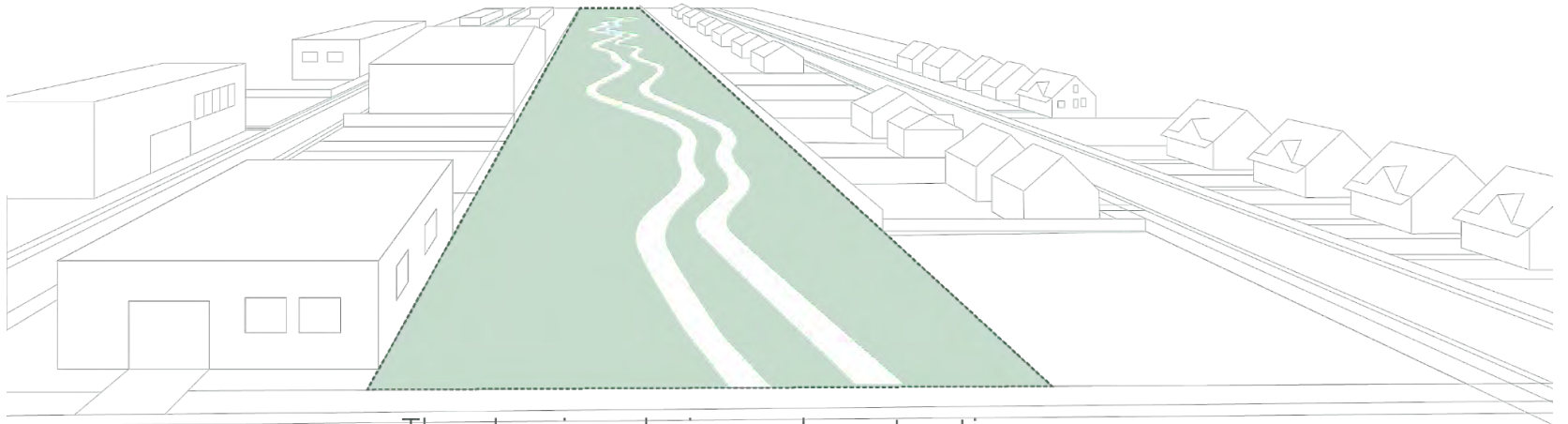
QUESTIONS, COMMENTS:  
[ldrees.mutahr@detroitmi.gov](mailto:ldrees.mutahr@detroitmi.gov)  
(313)542-2175

FOLLOW FOR UPDATES:

- ✉ [Bit.ly/Subscribe2JLG](https://bit.ly/Subscribe2JLG)
- 🌐 [www.joelouisgreenway.com](http://www.joelouisgreenway.com)
- 📘 [Facebook.com/JoeLouisGreenway](https://www.facebook.com/JoeLouisGreenway)



This **JLG Planning Study** is  
**not** about the Joe Louis  
Greenway itself



The planning, design and construction  
of the JLG is being managed by the  
General Services Department (GSD)

This **JLG Planning Study** is  
not about the Joe Louis  
Greenway itself

*Have a question about the  
greenway itself? Talk to GSD!*

The planning, design and construction  
of the JLG is being managed by the  
General Services Department (GSD)

This **JLG Planning Study** is not about the Joe Louis Greenway itself



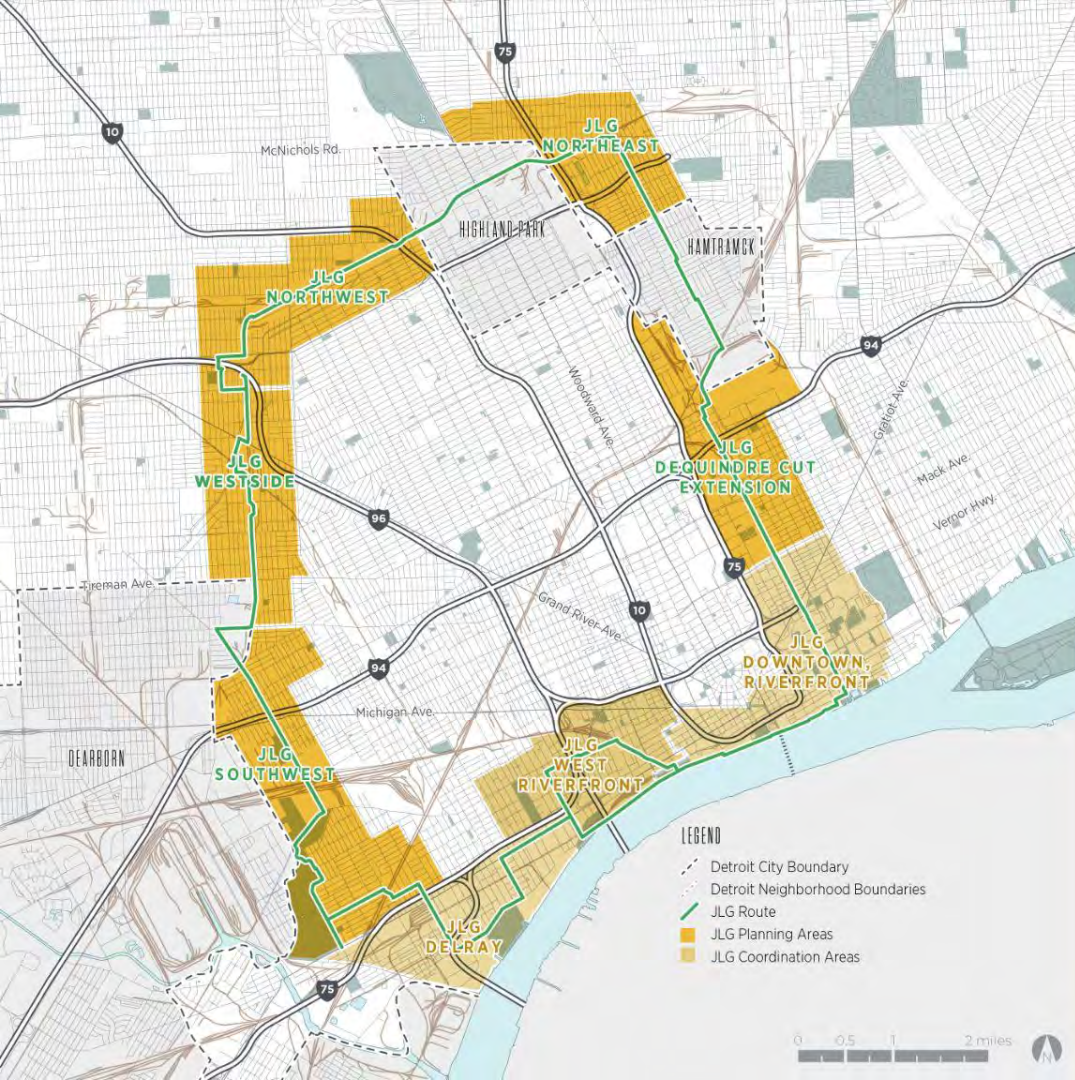
This **JLG Planning Study** **\*is\*** about making sure the investment in the greenway **benefits the neighboring communities**

# OUR PROCESS



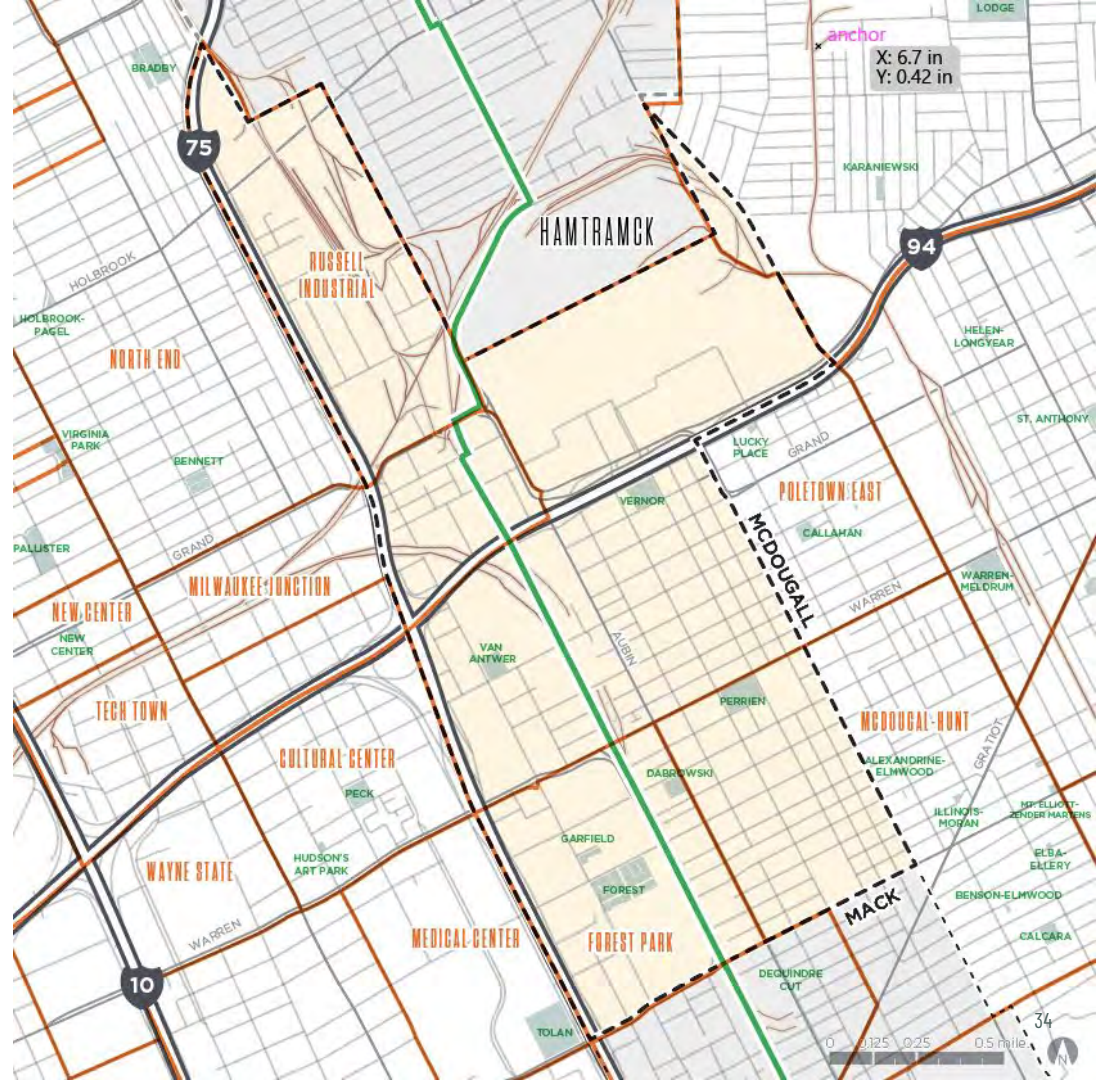


# JOE LOUIS GREENWAY PLANNING AREAS



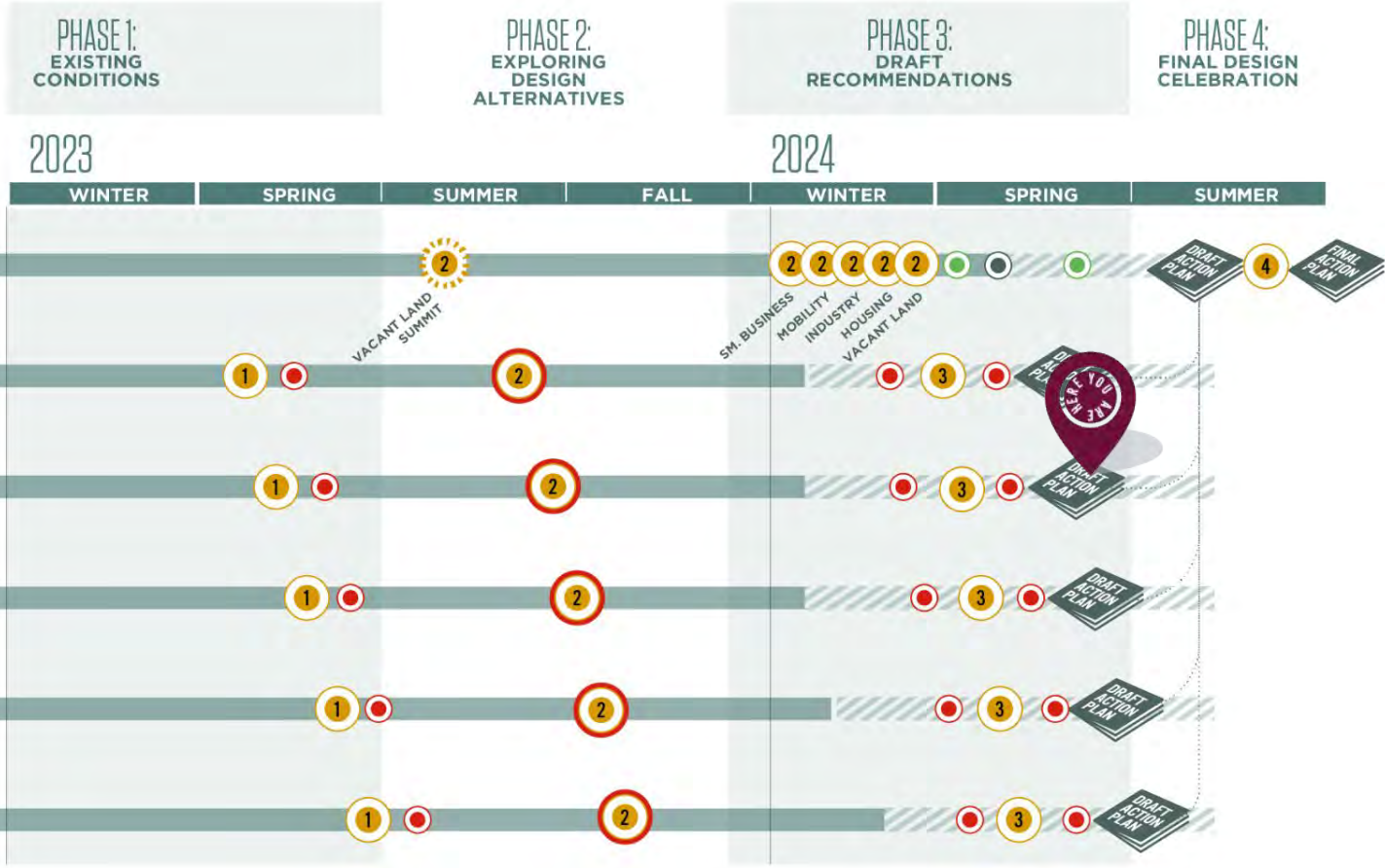
# JLG DEQUINDRE CUT EXTENSION AREA

This study area includes areas of Russell Industrial, Milwaukee Junction, Poletown East, McDougall Hunt, and Forest Park.



# JLG PLANNING STUDY

## OVERALL TIMELINE



-  PUBLIC COMMUNITY MEETINGS
-  CLT SMALL GROUP CONVERSATIONS
-  WALK + TALKS
-  ORGANIZATIONAL STAKEHOLDER FORUMS
-  CDO FOCUS GROUP

# COMMUNITY LEADERSHIP TEAMS

15 COMMUNITY MEMBERS leading neighborhood-focused engagement



# VACANT LAND SUMMIT

250+ PARTICIPANTS on vacancy-focused workshops, resources and presentations



# MOVE & TALK SESSIONS

5 MOBILITY AND ACCESS DISCUSSIONS on the ground



# COMMUNITY MILESTONE MEETINGS

16 PUBLIC MEETINGS with a city-wide and neighborhood-centered focus



# WHAT WE HEARD

Dequindre Cut Extension - Public Meetings, CLTs, Move and Talks

## PRIORITIES:

1. *Connectivity and improved infrastructure.*
2. *Environmental safety and sustainability*
3. *More amenities and services.*
4. *Affordability.*

## What can be BUILT ON?

- Existing businesses, historical/cultural assets and parks (*Perrien, Bailey*).
- Proximity to citywide amenities (*Eastern Market, the Dequindre Cut, Riverfront*).
- Current bike/pedestrian-friendly assets.
- Affordable and quiet neighborhoods.
- The community - multigenerational, friendly, vibrant, with many legacy residents.

## What is a CHALLENGE?

- **Heavily industrial area** - pollution and environmental impacts.
- **Lack of amenities and city services** (*grocery stores, retail, recreation, public restrooms, amenities for children*).
- **Blight, illegal dumping & vacant properties.**
- Concerns about gentrification, displacement and inequitable development.
- Historical disinvestment and fear of being left behind.
- **Bike and car conflicts.**
- **Lack of infrastructure maintenance and connectivity.**
- Lack of education for residents about the greenway and its development.

## What are your HOPES & VISION?

- Accessible, **better connected, maintained infrastructure.**
- A community hub for businesses and families.
- Increased walkability & bikeability.
- Increased **community involvement & ownership.**
- Activated vacant land (*as meadows, gardens, housing, businesses*).
- Revitalized with **affordable homes.**
- More wayfinding and storytelling.
- **Healthy ecosystems** that integrate wildlife, native plantings and urban agriculture.
- **Increased amenities** and community programming
- Business development and job creation.
- More **safety and beautification.**

# DRAFT STRATEGIES



# WHY PLAN?





# BUSINESSES & JOBS

## SUPPORT EXISTING BUSINESSES

i.e. building stabilization, beautification grants

## REDUCE POTENTIAL IMPACTS

i.e. opportunities to downzone to light industrial, strategic tree planting and buffering

## CONNECT RESIDENTS TO JOBS

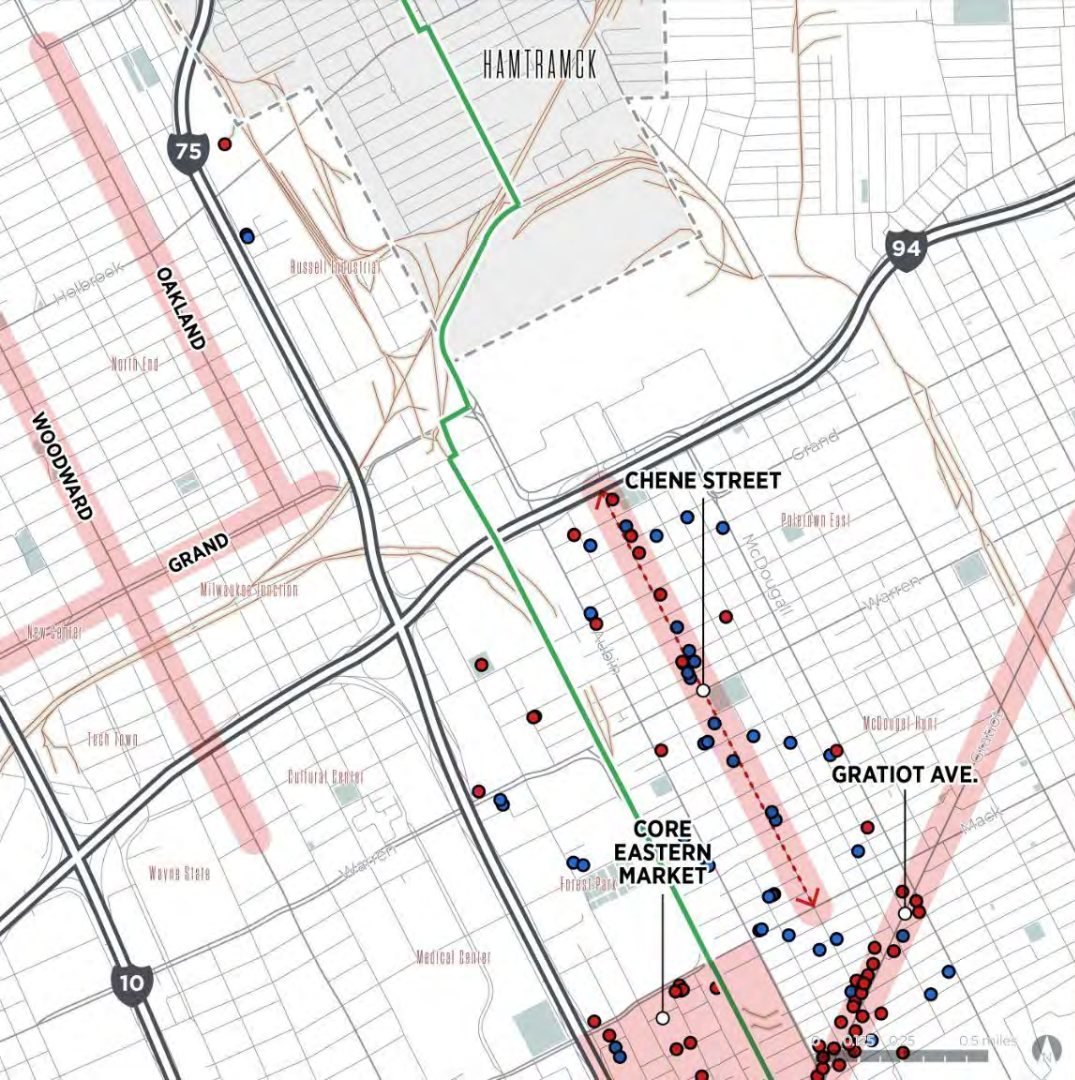
i.e. vacant building reuse, supporting new business along the greenway, training programs

## EMPOWER ENTREPRENEURS

i.e. pop-up ready vacant lots, better connections to the JLG







# JLG DEQUINDRE CUT EXTENSION - COMMERCIAL & CHURCHES

## JLG DEQUINDRE CUT EXTENSION

Properties	# of parcels
Commercial Property	18
Church Property	35

There are almost **2X** as many churches as there are commercial properties (excluding industrial) in the Dequindre Cut Extension.

## CHENE STREET

Properties	# of parcels
Commercial Property	5
Church Property	11

There are over **2X** as many churches as there are commercial properties (excluding industrial) on Chene Street.

## LEGEND

- Commercial Property
- Church Property



# VACANT PUBLICLY-OWNED STRUCTURES ON CHENE



**Support small businesses by strengthening  
connections to existing commercial corridors  
& activating non-traditional retail spaces**



*Eastern Market Partnership Business Accelerator  
Storefront on the SE corner of Riopelle St. and  
Adelaide St.*



# EASTERN MARKET AFTER DARK

## *at the Freight Yard*

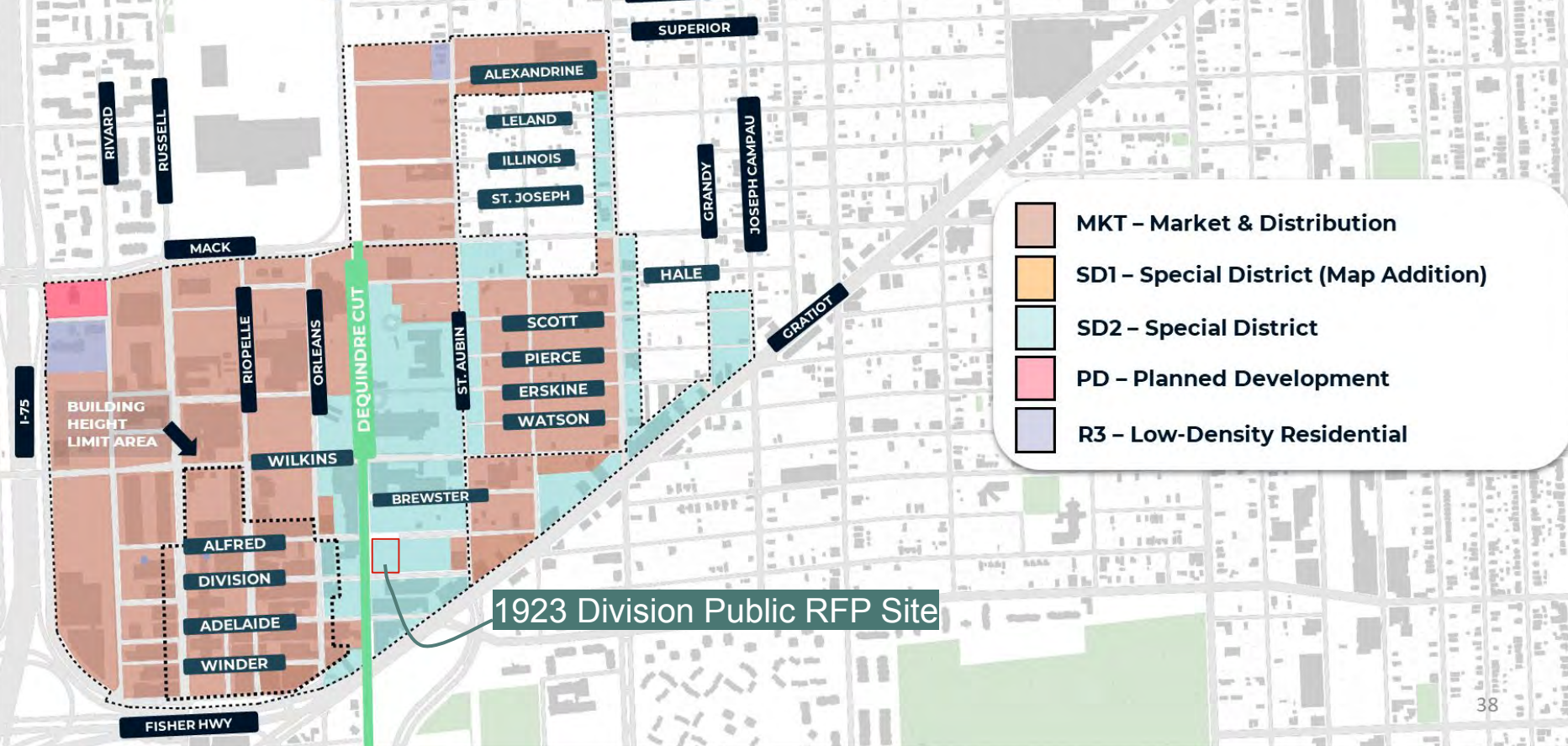


Dequindre Cut | Thursday, September 19 | 6-10 pm



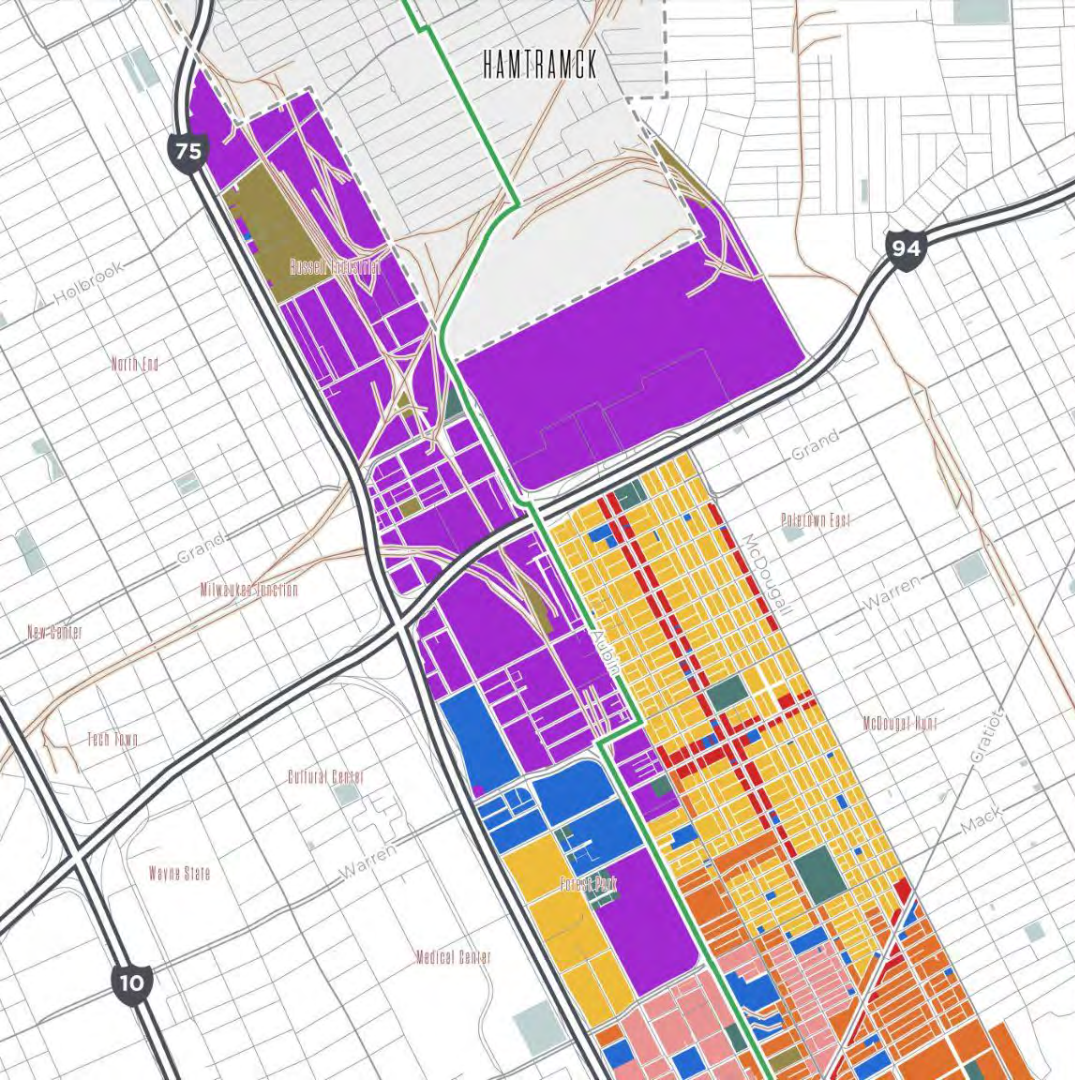
# Eastern Market Framework Re-zoning to Support Opportunities for New Housing & Expanded Food Production Business

## GEM CORE MARKET, GRATIOT CORRIDOR



# JLG DEQUINDRE CUT EXTENSION - FUTURE LAND USE

**Highways & Large Industrial Uses** create major barriers to access the Joe Louis Greenway from adjacent neighborhoods.



## LEGEND

- JLG Route
- Residential
- Commercial
- Mixed-Use
- Industrial
- Industrial Mixed-Use
- Transp. & Utilities
- Institutional
- Park/Open Space
- Cemetery



# CONNECTIVITY & MOBILITY

## IMPROVE BIKE ACCESS

i.e. bike to work programs, slow streets connections to the JLG

## SAFE PEDESTRIAN CONNECTIONS

i.e. improve sidewalks, bike lanes, programming

## ACCOMMODATE CAR ACCESS

i.e. on-street parking, parking lots at major access points

## REDUCE CONFLICTS

i.e. road rightsizing, crossing enhancements

## IMPROVE TRANSIT ACCESS

i.e. prioritize bus shelters and amenities



# JLG DEQUINDRE CUT EXTENSION - MOBILITY SUMMARY



## MOBILITY GOALS

-  Provide safe resident connections
-  Reduce conflicts
-  Improve transit access
-  Improve safe bike access
-  Accomodate car access

## LEGEND

-  JLG Route
-  Connect10 Routes
-  Existing Shared Lane Markings/Signed Route
-  Existing Bike Lane
-  JLG NPS Proposed Bike Lane
-  Previously Planned Slow Street
-  JLG NPS Proposed Slow Street
-  Potential JLG Connection
-  Midtown Loop
-  JLG NPS Proposed Midtown Loop Extension
-  Safe Streets for All Improvements
-  Streetscape Improvements
-  Additional Community Spurs & Connectors



# East Canfield Slow Street





# HOUSING

## EXPAND OWNERSHIP OPPORTUNITIES

i.e. homeownership programs, community land trust models

## SUPPORT EXISTING HOMEOWNERS

i.e. increased housing assistance, targeted resident outreach

## PRESERVE EXISTING AFFORDABLE HOUSING

i.e. landlord outreach and incentives, code enforcement

## IMPROVE HOUSING QUALITY

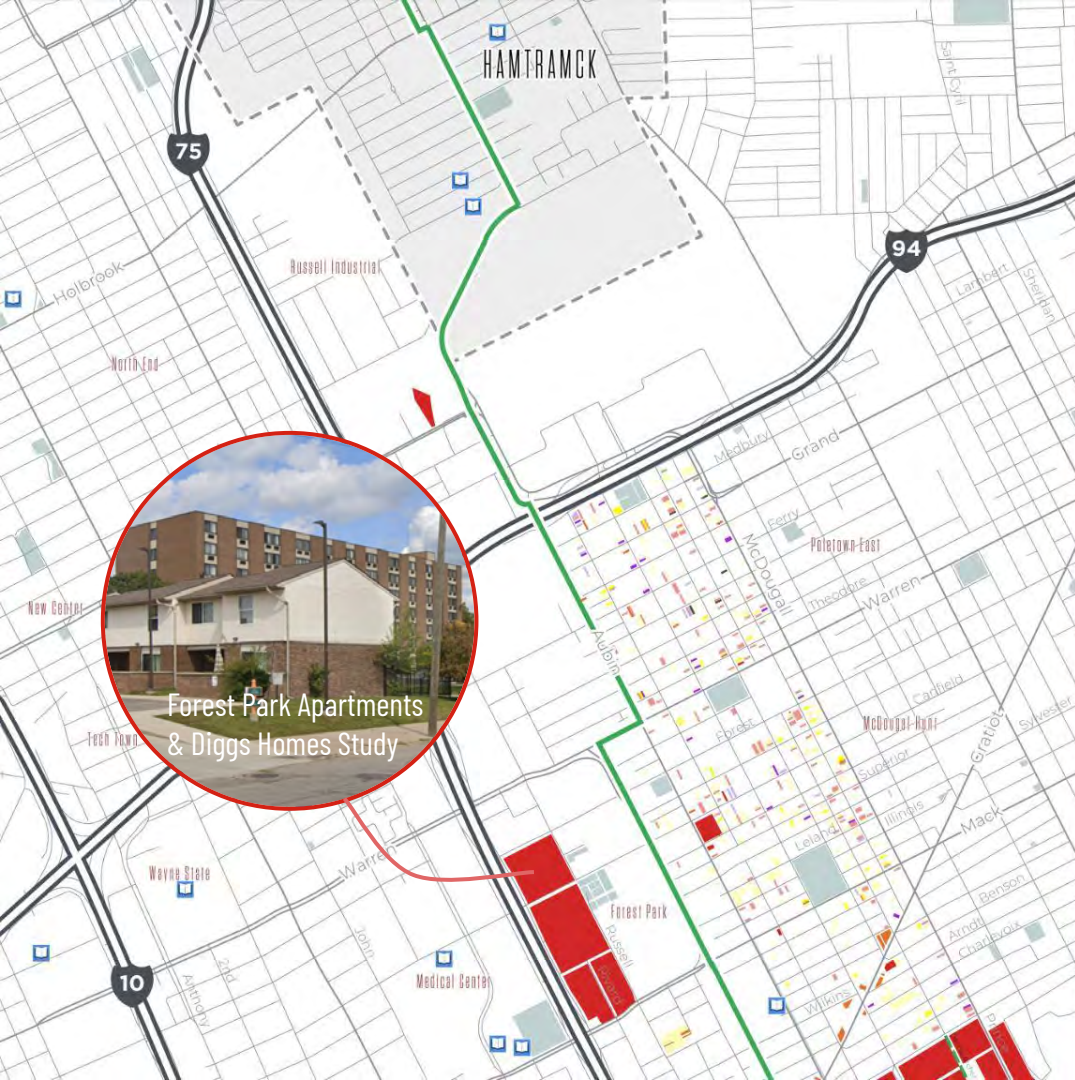
i.e. home repair grants, low interest financing

## CREATE NEW AFFORDABLE HOUSING

i.e. leverage public land and grants for new construction, expand targeted multifamily areas



# JLG DEQUINDRE CUT EXTENSION - RESIDENTIAL



Residential Type	# of parcels	Acres
Single Family House	217	19
Multi Family House	82	62



## LEGEND

- JLG Route
- Single Family Residential
- Vacant Single Family Residential
- Mixed Use
- Multi-Family 2-4 Units
- Multi-Family 5+ Units
- Vacant Multi Family or Mixed-Use Building
- DLBA Salvageable Structure
- Schools



# IDENTIFY OPPORTUNITIES FOR NEW MIXED-INCOME HOUSING DEVELOPMENT



## NEIGHBORHOOD PLANNING STUDY

### ON SITE DISCUSSIONS

JLG Dequindre Cut Extension - July 25<sup>th</sup> 2024

Welcome to the Joe Louis Greenway Neighborhood Planning Study. We are seeking community input on values, preferences and inclusive neighborhood development on specific publicly-planned study. For more information on this and other related topics, please visit [www.jlgreenway.com](#).

### NEW HOUSING POTENTIAL

**JLG - Dequindre Cut Extension Market Potential to 2030**

- Strong demand for market rate housing (500 rental, 34 for-sale)
- High demand potential for LHFC and strong scores (200+ units)
- Opportunity to improve connections to existing multi-family projects

### WHY THESE LOCATIONS?

- They contain concentrations of publicly owned land with direct access to JLG
- They have access to Midtown, Riverfront & Eastern Market amenities



**What we've Heard...**

- Concerned about their current environmental impacts
- High hopes for the JLG to create opportunities for safer, more walkable streets
- Want improvements to the existing infrastructure (issues with street lights, sewer upgrades, stormwater management)
- Concerned about the existing blight & vacant properties
- Accessibility to other areas is critical (Midtown, Riverfront)
- Improvements for pedestrians and bikes

6. Of the potential typologies discussed today, please rate how well you think each would work on this site? And let us know why. (circle an answer for each)

*New-build Housing Typologies*

 <p><b>TWIN OR DUPLEX</b> 2 units per building A two residential dwelling (either two townhomes or attached to a common wall)</p>	<p>1 2 3 4 5 Not here ----- Love it!</p>
 <p><b>TOWNHOMES</b> A type of single-family home in which each townhome shares a common wall on both sides. There are typically 4 or more units.</p>	<p>1 2 3 4 5 Not here ----- Love it!</p>
 <p><b>TRIPLEX OR QUADPLEX</b> 2 or 4 units per building A multi-unit building with 3 or 4 units. Often, these units share one or more exterior walls with other units in the building.</p>	<p>1 2 3 4 5 Not here ----- Love it!</p>
 <p><b>APARTMENT BUILDING</b> Typically 4 units or more A multi-story building with multiple residential units and a common exterior wall structure.</p>	<p>1 2 3 4 5 Not here ----- Love it!</p>
 <p><b>FIXED-USE BUILDING</b> Typically 4 units or more A multi-story building where multiple residential units are located within one structure on upper floors, and the ground floor units are for commercial use such as shops or offices.</p>	<p>1 2 3 4 5 Not here ----- Love it!</p>

7. Any additional thoughts about housing development in your neighborhood?

Optional: Which of the following best describes you (circle one)

- Resident of this block
- Resident of this neighborhood
- Resident of another neighborhood near the Joe Louis Greenway
- Resident of Detroit
- Other

St Aubin

Long-term Multi-family Housing Opportunity Site along Dequindre Extension between Canfield & Willis





# BEAUTIFICATION & VACANT LAND

## BEAUTIFICATION

i.e. public art, partner collaborations, tree plantings

## COMMUNITY ACTIVATION

i.e. pop-up market, community garden

## ENVIRONMENTAL HEALTH

i.e. vacant lot clean-up and maintenance, demolition of hazardous structures

## NEIGHBORHOOD INFRASTRUCTURE

i.e. high speed internet



# Vacant Land TYPOLOGIES

REDUCE HARM

ADD VALUE

## REPAIR, CLEAN & BEAUTIFY

### TARGETED CLEAN & CLEAR

Declutter Clean & Clear. Maintain on lawn. Mow 4x a year and consider barrier to prevent future dumping.



**Site Selection Criteria**  
 LAND USE TYPE: A1  
 LOT SIZE: < 2 acres  
 SITE CONDITION: Impacted Overgrown  
 SHORT/LONG TERM: Short

**Implementation & Maintenance**

- Determine if site is fit to be Reclaimed
- Clean & Clear (Remove Debris)
- Prep Barrier Areas and Seed if needed
- Mow 4x per year

### WILDFLOWER LAWN

Perennial meadow with dumping barrier at edge



**Site Selection Criteria**  
 LAND USE TYPE: Industrial, Commercial, Residential  
 LOT SIZE: A3  
 SITE CONDITION: A3  
 SHORT/LONG TERM: A3  
 (\*) = Impacted lot

**Implementation & Maintenance**

- Site Prep + Seeding (Annual)
- Mow wildflowers after blooming period 3x over and maintain as lawn

### JLG ENHANCEMENT

Cut through or renew, trailhead for greenway or neighborhood connection and access.



**Site Selection Criteria**  
 LAND USE TYPE: A1  
 LOT SIZE: A3  
 SITE CONDITION: A3 "Impacted"  
 SHORT/LONG TERM: Long  
 (\*) = Impacted will be more costly

**Implementation & Maintenance**

- Site Selection (with Neighbors)
- Design Drawings
- Construction + Maintenance

### INDUSTRIAL CLEANUP

Clear and remediate (as needed) industrial site. Establish Clean and Clear Typology upon completion



**Site Selection Criteria**  
 LAND USE TYPE: Industrial  
 LOT SIZE: A3  
 SITE CONDITION: Impacted  
 SHORT/LONG TERM: All

**Implementation & Maintenance**

- Test for Hazards, Remediate as needed
- Establish New Typology (Clean and Clear, Meadow, or Forest depending on site future)
- Mow/Ern as needed

## ECO-WORK

### MEADOW

Perennial meadow with dumping barriers at edge



**Site Selection Criteria**  
 LAND USE TYPE: Industrial, Commercial, Residential  
 LOT SIZE: < 2 acres<sup>1</sup>, 2 - 10 acres  
 SITE CONDITION: A3  
 SHORT/LONG TERM: Long  
 (\*) = Impacted lot

**Implementation & Maintenance**

- Site Prep + Seeding (Year 0)
- Establishment Period (Years 2-3)
- Long-Term Maintenance Contract (Year 4)

### GREEN STORMWATER INFRASTRUCTURE

GS: Sites that increase biodiversity, create habitat, and provide stormwater management.



**Site Selection Criteria**  
 LAND USE TYPE: A3  
 LOT SIZE: 2-50 acres, > 10 acres  
 SITE CONDITION: "Impacted"  
 SHORT/LONG TERM: Long

**Implementation & Maintenance**

- Perform Ecological Needs
- Engage Neighbors in Design Process

### TREE PLANTING

Trees planted 12' - 15' on center, ground naturally eroded, and tree benches to 6' height for visibility



**Site Selection Criteria**  
 LAND USE TYPE: Parks, Industrial, Residential  
 LOT SIZE: A3  
 SITE CONDITION: A3  
 SHORT/LONG TERM: Long  
 (\*) = Impacted lot

**Implementation & Maintenance**

- Site Prep (Clear and Mow)
- Planting + Establishment (Years 3-5)
- Long-Term Maintenance Contract (Years 5+)

## ACTIVATE!

### COMMUNITY/PARTNER ACTIVATION

Sites that promote community or partner activation such as pop-ups, gardens, gathering or event spaces or productive uses such as urban agriculture or arts.



**Site Selection Criteria**  
 LAND USE TYPE: Commercial, Residential  
 LOT SIZE: < 2 acres  
 SITE CONDITION: "Impacted Overgrown"  
 SHORT/LONG TERM: Long

**Implementation & Maintenance**

- Test Site for Contamination
- Clean Site and Establish Ecovote Strategy (as needed)
- Work with City / Partners to Activate



# Meadow Typology on Publicly-Owned Land & Street Mural on Low-volume Roads



# St. Aubin Tree Planting





# BRINGING IT ALL TOGETHER

COMMERCIAL/INDUSTRIAL MIXED-USE OPPORTUNITY SITE  
(EASTERN MARKET DEVELOPMENT CORP)

SLOW STREET IMPROVEMENTS

HOUSING OPPORTUNITY

GREENING OF PUBLICLY-OWNED LONG-TERM OPPORTUNITY SITE

JLG ACCESS POINT

SAFE STREETS FOR ALL  
"QUICK BUILD" ROAD SAFETY IMPROVEMENTS

TRUCK ROUTE

CANFIELD PEDESTRIAN & BIKE CONNECTION TO MIDTOWN LOOP

ROAD RECONSTRUCTION - FUTURE OPPORTUNITY TO RECONNECT TO DEQUINDRE STREET

JLG ACCESS POINT

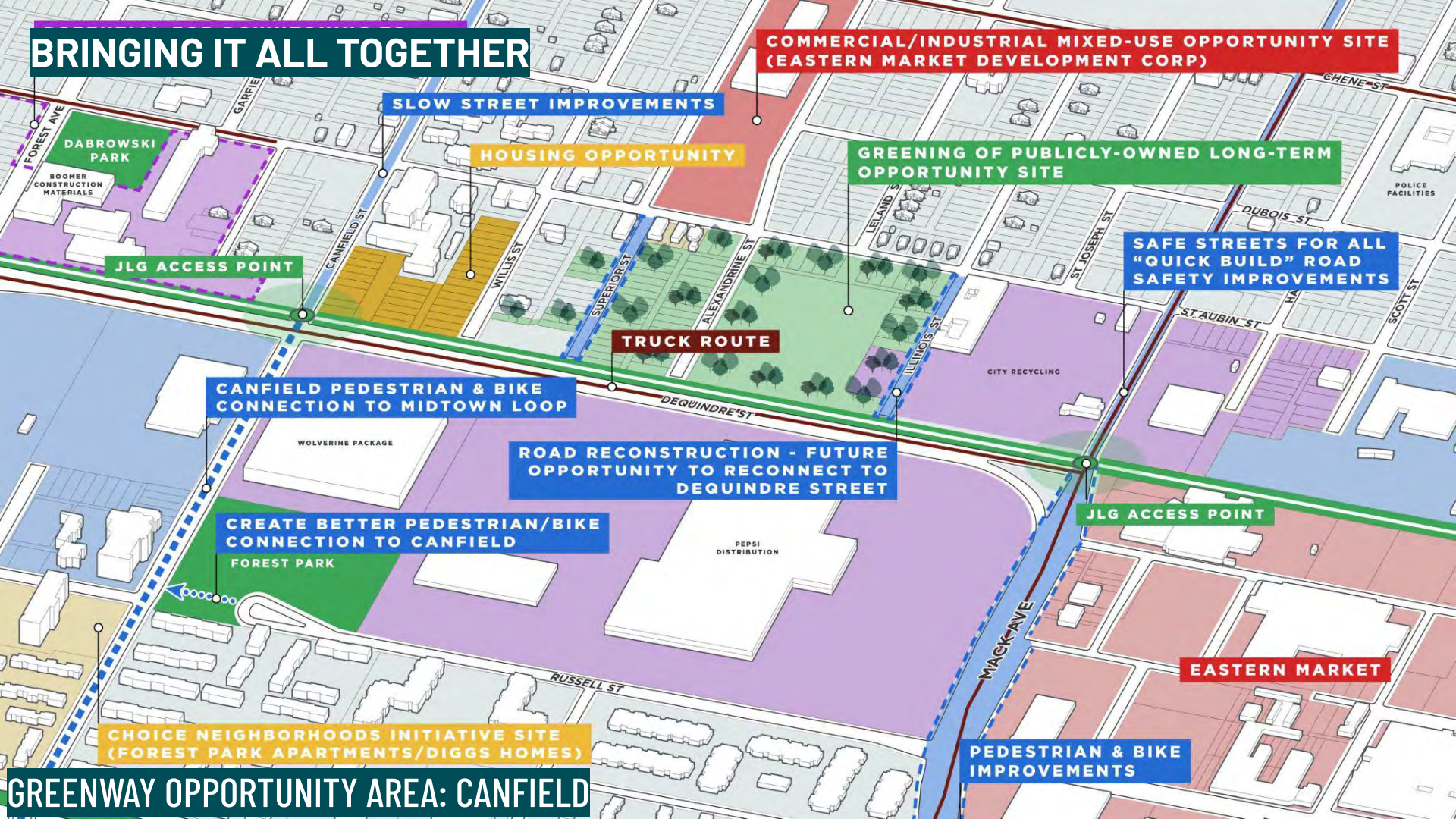
CREATE BETTER PEDESTRIAN/BIKE CONNECTION TO CANFIELD FOREST PARK

EASTERN MARKET

CHOICE NEIGHBORHOODS INITIATIVE SITE  
(FOREST PARK APARTMENTS/DIGGS HOMES)

PEDESTRIAN & BIKE IMPROVEMENTS

# GREENWAY OPPORTUNITY AREA: CANFIELD





Q + A

## DISCUSSION GUIDELINES

- **Take space & make space** for others
- For productive conversation, comments should **address issues, not people**
- **Listen carefully and deeply**
- **Do not freeze each other** in time
- Challenge oppressive remarks and behaviors but **not with blame or shame**
- Practice **“both/and”** thinking.
- If a statement has already been made, feel free to utilize the time to **explore new issues and opportunities**
- **Expect/accept discomfort** and unfinished business

# NEXT STEPS

Stay tuned via  
**[detroitmi.gov/jlgplanning](https://detroitmi.gov/jlgplanning)** for more  
details about the release of the  
final plan this Fall!

Visit each station to  
provide your feedback!

 JOE LOUIS GREENWAY

NEIGHBORHOOD PLANNING STUDY  
PUBLIC MEETING #3

COMMUNITY PARTICIPATION CHECKLIST

**5** STATIONS FOR DISCUSSION TONIGHT:

- HOUSING
- BUSINESSES & JOBS
- BEAUTIFICATION & VACANT LAND
- MOBILITY
- ABOUT YOU: SURVEY + HOME MAP

**THANK YOU FOR JOINING US!**  
HAVE GENERAL COMMENTS?  
PROVIDE THEM ON THE BACK