

# 2016-2017 Budget in Brief

## A Message from City of Detroit Mayor Mike Duggan

Our city's recovery is fueled by a renewed spirit of unity and a commitment to creating a comeback that includes all Detroiters.

The City's financial plan will move us closer to this goal by providing funds to invest in service improvements and

the opportunity to create greater revenue for the City.



This Financial Plan provides the funding to continue investment in improved service delivery, improved operating and control systems, updated vehicle fleets, more uniform officers and neighborhood stabilization.

The City finished the 2015 fiscal year with a balanced budget and is also set to finish fiscal year 2016 with a balanced budget. This is proof positive that we are on the road to financial stability and will continue to focus our resources on improving neighborhoods.

We have better lighting, community policing, better EMS response times, improved bus dependability and a reduction in blighted homes in the neighborhoods. In fact it was recently announced that \$42 million in Federal funds will be released for Detroit's blight removal program, the first installment of a new \$130 million blight allocation for the city. Over the past three years, more than \$128 million in Hardest Hit Funds (HHF) from the 2010 U.S Treasury allocation have been awarded to Detroit for the blight removal program. The City has completed 10,666 demolitions throughout Detroit as of October 14th.

For the first time in years our city population is growing and employment is rising. City government is working cooperatively and we are building a Detroit where everyone will be equally valued and everyone will have real opportunity.

And that's the city that is starting to emerge.

## A Message from City Council President Pro Tem George Cushingberry

As chair of the Budget, Finance and Audit Committee, the task of proper legislative oversight is a challenge. Bankruptcy, economic development, civic and civil literacy, adjustment of the budget cycle are a few of the constraints we face.



We have been successful on many fronts;

Small parks and playground general cleanliness, repairs and upgrades to recreational centers, redeployment of police, upgraded communications and information systems for public safety and finance, and greater coordination and management of City govern-

ment agencies can be seen around the City.

Challenges remain. The appropriations process must be strengthened, audit credibility and timeliness are paramount to success and exit from State control.

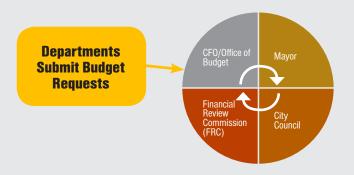
As finances stabilize, we will continue to march toward full employment, further community development, strong civic and civil literacy, more efficient delivery of services, improved response time for public safety and most importantly good constituent services.

Courteous, helpful, informative and productive will become the norm for all City departments as they interact with the public.

Finally, the great progress we have made is because of the exceptional relationship between the executive and legislative branches of City government, the Mayor and City Council. I pledge to continue to innovate, create and cooperate to make our City the greatest it has ever been!

### **The Budget Development Process**

The City of Detroit's budget process takes several months due to the intricacies involved in the review and analysis of all departmental expenditure and revenue requests. This is to ensure the development of a balanced budget which is aligned with the City's overall priorities.



#### **BUDGET DEVELOPMENT PROCESS**

#### **OCTOBER**

Budget Instructions Distributed

Department Budget Request Preparation Begins

**Public Budget Hearing** 

#### **NOVEMBER**

Budget Request Preparation Continues

#### **DECEMBER**

Budget Requests Submitted to the Office of Budget

#### **JANUARY**

Office of Budget Reviews Budget Request

Budget Director Submits Recommendation to CFO

CFO / Budget Director Budget Hearings

#### **FEBRUARY**

Revenue Estimates Finalized

CFO Submits Budget Recommendation to Mayor

Mayor Reviews Budget Recommendation

> Mayor's Budget Hearings

Mayor, CFO and Budget Director Finalize Budget

Mayor Presents Budget to City Council

City Council Budget Hearings Begin

#### **MARCH**

City Council Budget Hearing w/ Departments End

City Council's Public Budget Hearing

City Council Votes on

Budget
Mayor May Veto City

Council Changes
City Council Can

Override Mayor's Veto

Budget Submitted to the Financial Review Commission (FRC) for review

#### **APRIL**

FRC Approves or Disapproves Budget

#### MAY

If Disapproved, the Budget Director Submits Revision of Budget

#### JUNE

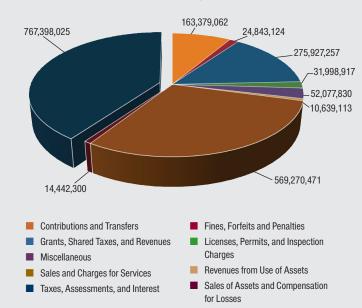
Tax Statement Approved

#### **JULY**

The Fiscal Year Begins (July 1st)

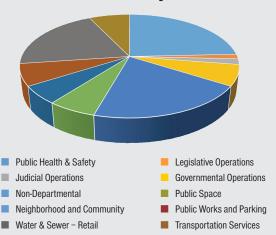
## City of Detroit: 2016-2017 Budget

Where will the money come from?



Revenue Source	Examples	\$
Taxes, Assessments and Interest	Income Taxes Property Taxes Wagering Taxes / Payments Gas & Weight Taxes	767.4M
Sales and Charges for Services	Solid Waste Fees Municipal Service Fees Transportation Revenue Other Reimbursements	569.3M
Grants, Shared Taxes and Revenues	Revenue Sharing Grant Reimbursements	275.9M
Contributions and Transfers	General Fund Contributions	163.4M
Miscellaneous	Miscellaneous Receipts	52.1M
Licenses, Permits and Inspection Charges	Safety Inspection Fees Business License Fees Permit Charges Construction Inspection Fees	32.0M
Fines, Forfeits and Penalties	Parking Fines Ordinance Fines Forfeits	24.8M
Sales of Assets and Compensation for Losses	Sale of Real Property Sale of Equipment	14.4M
Revenues from Use of Assets	Parking Facility Revenues Golf Course Concessions Airport Hangar Rental	10.6M

### What will the money be used for?



#### SERVICES PROVIDED BY CATEGORY

#### Public Health & Safety - \$463,875,643

#### Police

#### Fire

Enforcement of Laws

Fire Suppression

Apprehension of Criminals

Emergency Medical Services (EMS)

Crime Prevention
Criminal Investigation
Emergency 911 Center

Fire Investigation
Arson Investigation
Fire Dispatch

#### **Board of Police Commissioners**

Supervisory Control & Oversight of the Police Department

Establishment of Policies, Rules and Regulations

(In consultation w/ the Chief of Police & approval of the Mayor)

Review and Approval of the Police Department Budget

Receive and Resolve complaints regarding Police Department

#### Health

Public Health Services:

Immunizations

Lead, Vision and Hearing Testing

Family Planning

Promotion of Healthy Nutrition

Chronic Disease Management

#### Judicial Operations - \$33,549,113

#### **36th District Court**

Has Jurisdiction Over:

**General Civil Matters** 

Landlord / Tenant Matters

Civil Infractions (Incl. Traffic and some Parking Violations)

Preliminary Examinations (Misdemeanor and Felony Offenses)

#### Non-Departmental - \$348,953,528

## Department Neutral Activities

Board of Ethics

Detroit Building Authority

Media Services

Communication Services
Pension Payments
General Fund Contributions

Debt Payments
Insurance Premiums

#### Neighborhood and Community - \$145,579,306

#### **Blight Remediation**

Returning vacant, abandoned and foreclosed property to productive use.

Maximize the usage of funds by concentrating on specific areas within the City of Detroit

#### **Housing and Revitalization**

Identify / Promote Development

Target Neighborhood Investment

Allocation of HOME funds to create affordable housing

Allocation of CDBG funds to neighborhood result driven organizations

#### **Planning**

Provides project management for the creation of citywide plans by engaging local communities in participatory planning

#### BSE&E\*

**Business Licenses** 

**Construction Permits** 

**Zoning Permits** 

Inspection Services

**Coordinates License Approvals** 

Compliance Enforcement

Field Investigations

**Show Cause Hearings** 

#### **Environmental Affairs**

Develop programs that improve and protect the City's water, air and land resources.

#### **Administrative Hearings**

Resolve Blight Violations

Adjudication of Municipal Violations

Fine Collections

#### Library

Provides access to collections of books, periodicals, journals, photographs, government documents and DVDs

Provides free community information and referral service

Provides literacy, workforce development, technology and learning support

\*Buildings, Safety Engineering & Environmental

#### Water & Sewer - Retail - \$383,797,752

Management of the City of Detroit's Local System

#### Public Space - \$116,143,486

#### Recreation

Recreational Facility Operations:

Parks

**Recreation Centers** 

Recreational Programs

Cemetery Management

#### **General Services**

Ground Maintenance for City-owned grounds, parks, vacant lots

Procurement, maintenance and disposal of City vehicles

Building management and custodial services for City-owned facilities

#### **Public Lighting**

Support the Public Lighting Authority (PLA) as it upgrades the City's street light system

Provide reliable power to customers and assist with converting customers to DTE's system

#### Governmental Operations - \$124,182,238

#### Mayor's Office

**Chief Executive Officer** 

Development of Key Initiatives for the City of Detroit

Office of Homeland Security

Executive and Administrative authority for the implementation of programs, services and activities

#### DoIT\*

IT and Consulting Services

Information Management

Application Development

System Maintenance

Data Security

**Technology Acquisition** 

Telecommunications

#### **Law Department**

Legal Counsel for the City of Detroit

Ordinance Preparation

Preparation of Legal Opinions

**Charter Compliance Enforcement** 

Contract Review

Advise on Liability Reduction Strategies

#### **Human Rights**

Inv. of Discriminatory Complaints

**Business Certification:** 

Detroit Headquartered

**Detroit Based** 

Small Business

Women and Minority Owned

#### **Human Resources**

**Employee Services** 

Recruitment Planning

**Employee Development** 

Job Classification & Compensation

Labor Relations

Benefits Administration

#### Office of the CFO

**Property Assessment** 

Budget Development & Execution

Contracting and Procurement

Financial Reporting

**Departmental Financial Services** 

Financial Planning & Analysis

**Grants Management** 

Tax Collection & Recording

#### \*Department of Innovation & Technology

#### Public Works/Parking - \$130,226,271

#### **Public Works**

Waste Collection & Disposal

Street Construction & Maintenance

Street Resurfacing

Street Cleaning

Snow Removal

Street Signs, Markings and Signals

**General Inspection** 

#### **Municipal Parking**

Parking Enforcement

Parking Ticket Processing

Parking Fine Collections

Operation & Maintenance of On- and Off-Street Parking

#### Legislative Operations - \$27,877,679

#### **City Council**

Accountable for the Legislative Branch of Government

**Enactment & Amendment of Laws** 

Budget Approval & Monitoring

Contract Approval & Monitoring

Approval of Settlements

#### **City Clerk**

Chairs the Election Commission

Maintains Public Records

Certifies Official Documents

Administers Oaths of Office

#### **Elections**

Administer Elections

Maintain Voter Registration Records

Maintain Voting Equipment

Voter Education

Poll Worker Recruitment

#### **Auditor General**

Conducts independent Financial, Performance & Operational Audits

Analysis of the Mayor's Proposed Budget

#### **Inspector General**

Conducts investigations to detect, and prevent waste, abuse, fraud and corruption by any public servant, city agency, program or official act, contractor and subcontractor, business entity seeking contracts and persons seeking certification of eligibility for participation in any City program.

#### **Ombudsman**

Receive, investigate, mediate and resolve citizen complaints against city government. Review investigations and hearings conducted by other city departments Provide information, referrals, assistance and recommendations.

#### **Zoning Appeals**

Conducts investigations and hearings regarding variances, exceptions or modifications of approved regulated uses of land.

#### Transportation Services - \$135,791,083

#### **Department of Transportation**

Public Transit Services General Inspection

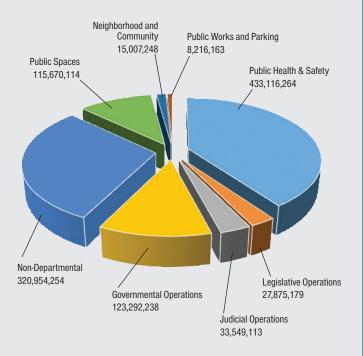
#### **Airport**

Airport Operations
Terminal & Hangar Management

## City of Detroit: 2016-2017 Budget

Where the General Fund money goes?

Total Expenditures: \$1.077B



#### **DID YOU KNOW?**

The **Health Department** has assumed full responsibility for essential local public health services. The four areas of focus are Healthy Maternity, Healthy Childhood, Healthy Lives and Healthy Places.

The **Recreation Department** provides opportunities for activities at 250 Parks and 12 Recreation Centers with 250 outdoor basketball courts, 150 tennis courts, four golf courses, seven indoor pools and one outdoor pool.

In 2015, the **Library** celebrated the 150th anniversary of the Main Library; the 75th anniversary of the Bookmobile and circulated over 1 million items!!

In 1861, Detroit city officials moved towards establishing a police department. The **Detroit Police Department** began operations in 1865. In the first year there were 3,056 arrests and officers caught 1,700 stray geese.

The **Department of Public Works** recently completed construction related to the "Link Detroit Multimodal Enhancement Project." The project consisted of four (4) key components that included the extension of the Dequindre Cut from Gratiot Avenue to Mack Avenue and improvements to three major bridges over the expanded Dequindre Cut (Wilkins, Adelaide and Division streets).

The **General Services Department** has implemented a Graffiti Removal and Enforcement initiative which has resulted in the removal of 290,963 square feet of graffiti from 723 properties.

### **DETROIT CITY COUNCIL**

Brenda Jones, President George Cushingberry Jr., President Pro Tem

> Janeé Ayers Scott Benson Raquel Castañeda-López

Gabe Leland Mary Sheffield Andre L. Spivey James Tate