

## FY 2022-2023 Financial Report

For the 1 Month ended July 31, 2022

Office of the Chief Financial Officer

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### **Executive Summary**

- On September 12, the City held its September Revenue Estimating Conference. Conference
  principals approved new revenue estimates for FY23 and FY24-27, which will serve as the basis
  for developing the City's FY23 budget and FY 2024-2027 Four-Year Financial Plan. The revised
  FY23 estimates will be included in next month's financial report. The Conference report is
  available on the OCFO's Revenue Estimating Conference Reports webpage. The information
  presented at the conference can also be accessed by reviewing the City's press release.
- The City has begun its annual audit by Plante Moran for the year ended June 30, 2022 and anticipates issuing its financial report in December.



### **Budget vs. Actual - General Fund (unaudited)**

	JULY 2022								
\$ in millions	В	UDGET	A	CTUAL		VARIA	ANCE		
		Α		В	(\$)	C = B-A	% D= (C/A)		
REVENUE:									
Municipal Income Tax	\$	22.5	\$	23.1	\$	0.6	2.7%		
Property Taxes		6.0		7.9		1.9	31.7%		
Wagering Taxes		13.7		12.6		(1.1)	(8.0%)		
Utility Users' Tax		1.7		2.9		1.2	70.6%		
State Revenue Sharing		-		-		-	-		
Other Revenues		16.6		17.9		1.3	7.8%		
TOTAL (I)	\$	60.5	\$	64.4	\$	3.9	6.4%		
EXPENDITURES:									
Salaries and Wages	\$	34.0	\$	31.3	\$	2.7	7.9%		
Employee Benefits		9.5		11.4		(1.9)	(20.0%)		
Professional and Contractual Services		17.3		2.6		14.7	85.0%		
Operating Supplies		3.5		1.1		2.4	68.6%		
Operating Services		9.2		6.4		2.8	30.4%		
Capital Outlays		8.0		0.1		0.7	87.5%		
Debt Service		0.7		0.7		-	-		
Other Expenses		19.6		10.1		9.5	48.5%		
TOTAL (J)	\$	94.6	\$	63.7	\$	30.9	32.7%		

			YEAR T	O DA	TE	
ВІ	JDGET	AC	TUAL		VARIA	ANCE
	E		F	(\$)	G = F-E	% H = (G/E)
\$	22.5 6.0 13.7 1.7 –	\$	23.1 7.9 12.6 2.9 –	\$	0.6 1.9 (1.1) 1.2 - 1.3	2.7% 31.7% (8.0%) 70.6% – 7.8%
\$	60.5	\$	64.4	\$	3.9	6.4%
\$	34.0 9.5 17.3 3.5 9.2 0.8 0.7 19.6	\$	31.3 11.4 2.6 1.1 6.4 0.1 0.7 10.1	\$	2.7 (1.9) 14.7 2.4 2.8 0.7 - 9.5	7.9% (20.0%) 85.0% 68.6% 30.4% 87.5% - 48.5%
\$	94.6	\$	63.7	\$	30.9	32.7%

**Note**: Represents General Fund/General Purpose (Fund 1000) only. This report has been modified to show both the Monthly and YTD results on one page.

**Revenues**: Budget excludes Prior Year Surplus resource shown as revenue in adopted budget. On-site wagering taxes are lagging behind budget.

**Expenditures:** Budget excludes \$30.7 million Budget Reserve deposit, which are funds reserved not expensed, and \$23 million in PLD decommissioning reserve not yet expected to be spent. Non-personnel actuals exclude approximately one month of activity due to prior fiscal year closeout actions. These will be adjusted in future reporting periods.



## Annualized Budget vs. Projection – General Fund (unaudited)

	BUDGET	PR	OJECTION	VARIANCE			
	Α		В	(\$) C = B-A		% D= (C/A)	
\$	316.7	\$	316.7	\$	-	_	
	121.0		121.0		-	-	
	265.5		265.5		-	-	
	32.3		32.3		-	-	
	208.3		208.3		-	-	
	202.7		202.7		-	-	
\$	1,146.5	\$	1,146.5	\$	-	-	
\$	518.9	\$	518.9	\$	-	-	
	165.9		165.9		-	-	
	91.4		91.4		-	-	
	39.3		39.3		-	-	
	84.9		84.9		-	-	
	1.2		1.2		-	-	
	85.9		85.9		-	-	
	218.2		218.2		-	-	
\$	1,205.7	\$	1,205.7	\$	-	-	
			4== -1				
\$	_ ,	\$		\$	-	-	
ĺ		l			-	-	
	13.2		13.2				
	\$	\$ 316.7 121.0 265.5 32.3 208.3 202.7 <b>\$ 1,146.5</b> \$ 518.9 165.9 91.4 39.3 84.9 1.2 85.9 218.2 <b>\$ 1,205.7</b> <b>\$ (59.2)</b>	\$ 316.7 \$ 121.0 265.5 32.3 208.3 202.7 \$ 1,146.5 \$ \$ 165.9 91.4 39.3 84.9 1.2 85.9 218.2 \$ 1,205.7 \$ \$ (59.2) \$ 46.0 13.2	\$ 316.7 \$ 316.7 121.0 265.5 265.5 32.3 32.3 208.3 202.7 202.7 \$ 1,146.5 \$ 1,146.5 \$ 1,146.5 \$ 165.9 165.9 91.4 91.4 39.3 84.9 84.9 1.2 1.2 85.9 218.2 218.2 \$ 1,205.7 \$ 1,205.7 \$ (59.2) \$ (59.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (65.9.2) \$ (6	\$ 316.7 \$ 316.7 \$ 121.0 265.5 265.5 32.3 208.3 202.7 202.7 \$ 1,146.5 \$ 1,146.5 \$ \$ 165.9 91.4 91.4 39.3 84.9 84.9 1.2 1.2 85.9 85.9 218.2 218.2 \$ 1,205.7 \$ 1,205.7 \$ \$ (59.2) \$ 46.0 46.0 13.2 13.2	\$ 316.7 \$ 316.7 \$ - 121.0	

**Note**: Represents General Fund/General Purpose (Fund 1000) only. This report has been modified to show budgeted use of prior year surplus and continuing appropriations below the line to align with Budget vs. Actual report.

**Revenues**: Revenue Projection is based on the February 2022 Revenue Estimating Conference results, the same as used for the FY23 Adopted Budget. Excludes Prior Year Surplus resource shown as revenue in adopted budget.

**Expenditures:** Budget excludes \$30.7 million Budget Reserve deposit, which are funds reserved not expensed, and \$23 million in PLD decommissioning reserve not yet expected to be spent.

**Budgeted Use of Prior Year Surplus:** Unspent budget resource from prior year used to support one-time expenditures included in the FY23 Adopted Budget, excluding \$30.7 million for Budget Reserve deposit.

**Prior Year Continuing Appropriations:** Unspent budget resource from prior year used to support one-time expenditure budgets that carried over from prior fiscal year to current fiscal year. Itemized below.

Dept	Continuing Appropriations (Fund 1000)		Amount
CRIO	Homegrown Detroit	\$	2,519,309
HRD	Affordable Housing Development and Preservation Fund		3,135,262
HRD	Senior Home Repair		2,500,000
HRD	Neighborhood Improvement Fund		1,916,126
HRD	Motor City Match		1,780,020
GSD	Wayne County Park Millage		738,504
GSD	Pistons Basketball Court Improvements		465,820
City Council	Legislative Administration		150,000
	Total	\$1	13,205,041



# **Employee Count Monitoring**

#### Notes:

- (1), (2) Actuals are the headcount of all active employees at month-end. The Budgeted positions have been adjusted to convert full-time equivalents to headcount and to reflect position amendments approved mid-year.
- (3) Includes Auditor General, Inspector General, Zoning, City Council, Ombudsperson, City Clerk, and Elections.
- (4) Includes Civil Rights Inclusion & Opportunity, Appeals and Hearings, Public Lighting, Demolition, and Non-Departmental
- (5) Includes Public Works, General Services, and Elections.

				5050		
	Actual June 2022	Actual July 2022	Change July 2022 vs. June 2022	Adjusted Budget FY 2023 <sup>(2)</sup>	Varian (Under)/ Budget July 20	Over vs.
Public Safety	Va0 2022			112020		
Police	3,063	3,025	(38)	3,448	(423)	(12%)
Fire	1,188	1,176	(12)	1,229	(53)	(4%)
Total Public Safety	4,251	4,201	(50)	4,677	(476)	(10%)
Non-Public Safety						
Office of the Chief Financial Officer	361	369	8	399	(30)	
Public Works - Full Time	349	352	3	491	(139)	
Health	147	163	16	185	(22)	
Human Resources	97	101	4	105	(4)	
Housing and Revitalization	124	122	(2)	167	(45)	
Innovation and Technology	131	131	0	144	(13)	
Law	114	114	0	120	(6)	
Mayor's Office	82	81	(1)	81	0	
Municipal Parking	63	69	6	95	(26)	
Planning and Development	41	38	(3)	39	(1)	
General Services - Full Time	618	673	55	675	(2)	
Legislative <sup>(3)</sup>	238	237	(1)	301	(64)	
36th District Court	312	308	(4)	325	(17)	
Other <sup>(4)</sup>	226	225	(1)	276	(51)	
Total Non-Public Safety	2,903	2,983	80	3,403	(420)	(12%)
Total General City-Full Time	7,154	7,184	30	8,080	(896)	(11%)
Seasonal / Part Time <sup>(5)</sup>	89	110	21	490	(380)	(78%)
ARPA / COVID Response	356	376	20	380	(4)	(1%)
Enterprise						
Airport	4	4	0	11	7	
BSEED	276	274	(2)	347	(73)	
Transportation	651	657	6	962	(305)	
Water and Sewerage	519	518	(1)	620	(102)	
Library	184	200	16	341	(141)	
Total Enterprise	1,634	1,653	19	2,281	(614)	(27%)
Total City	9,233	9,323	90	11,231	(1,908)	(17%)

MONTH-OVER-MONTH ACTUAL(1)



**BUDGET VS. ACTUAL** 

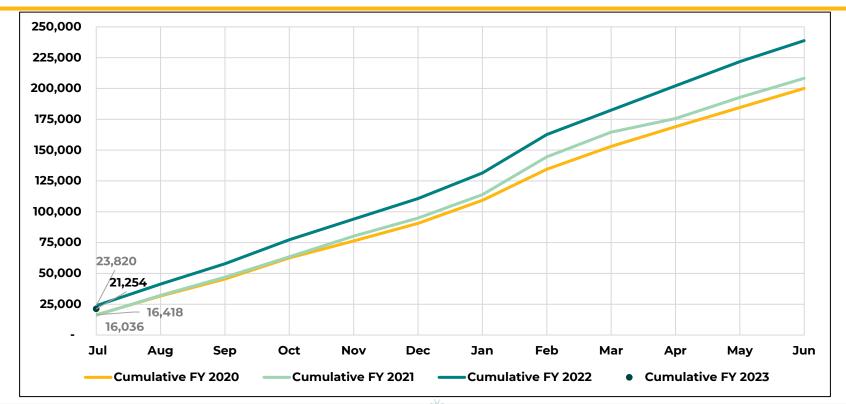
### **Income Tax - Collections (unaudited)**

Fiscal Years 2022 - 2023	FY23 YTD	FY22 YTD
Income Tax Collections	July 2022	July 2021
Withholding	\$25,805,669	\$23,842,690
Individual	2,214,199	Ψ23,0 12,030
Corporate	, 789,020	
Partnerships .	213,004	
Total Collections	\$29,021,893	\$23,842,690
Refunds claimed, disbursed and accrued	(5,951,534)	(3,136,799)
Collections Net of Refunds/Disbursements	\$ 23,070,359	\$ 20,705,891

Note: July corporate, individual and partnership receipts are accrued back to June and should be reversed in July which should result in zero revenue in July 2022 for these categories. In error, the 2022 accrual was reversed in August.



### **Income Tax - Number of Withholding Returns**





## **Cash Position** (unaudited)

Note: This schedule reports total City of Detroit (excludes DSWD)

**General Ledger Cash Balances** General Fund General Accounts Self Insurance Quality of Life Fund

Other Governmental Funds Capital Projects

Solid Waste Management

Gordie Howe Bridge

Streets

Grants

ARPA

Other

**Enterprise Funds** 

**Fiduciary Funds** 

Covid 19

Debt Service

(in millions)

Retiree Protection Trust Fund A/P and Payroll Clearing

10.0 2.4 19.7

Unrestricted

500.4

99.8

61.9

786.4

22.8

11.3

30 2

2.6

\$

18 360.3 228.9 0.00 74

Restricted

76.1 \$

96

41.2

0.0

July 2022

**Total** 

576.4 \$

19.6

4.3

19.7

231.5

99.8

69.3

786.4

22.8

41.2

11.3

30.2

6.3

391

11.5

360.3

**Prior Year July** 

2021 Total

349.6

320.4

342.2

106.2

72.3

424.6

33.5

38.4

14.7

32.0

6.7

53.3

11.2

45.7

36.5

8.1

18

73.3 6.3

	0	ffice of
l General Ledger Cash Balance	\$ 1,677.4	\$
ponent Units Component Units	19.0	
ciary Funds Undistributed Property Taxes Fire Insurance Escrow Other	39.1 11.5 54.0	
erprise Funds Enterprise Funds	6.3	
Other	30.2	

# Operating Cash Activity: YTD Actual vs. Forecast and 12 Month Forecast (unaudited)

	FY22 YTD		FY23 YTD		July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Feb 2023 -
	Jul-21	Jul-22	Jul-22	Jul-22	2022	2022	2022	2022	2022	2022	2023	2023	2023	2023	2023	2023	June 2023
	Actual	Actual	Forecast	Variance	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Beginning Common Cash Pool	\$ 1,000.0	\$ 1,365.9	\$ -	\$ -	\$ 1,365.9	\$ 1,350.9	\$ 1,451.4	\$ 1,319.7	\$ 1,330.8	\$ 1,279.1	\$ 1,244.6	\$ 1,313.0	\$ 1,272.6	\$ 1,218.9	\$ 1,235.6	\$ 1,213.2	\$ 1,244.6
Sources of Cash																	
Income Taxes	25.5	31.0	21.5	9.5	31.0	31.0	21.1	23.0	21.5	20.9	28.7	21.1	27.9	27.8	10.3	38.5	125.6
Property Taxes	43.1	46.3	46.2	0.1	46.3	221.7	32.4	11.7	17.0	47.8	163.2	14.3	6.2	3.2	5.8	47.0	76.5
Revenue Sharing	-	-	-	-	-	30.7	-	30.7	-	30.9	-	31.3	-	30.3	-	29.9	91.5
Wagering Taxes	17.3	17.5	17.2	0.3	17.5	22.3	18.0	19.8	16.9	10.1	19.2	19.6	29.6	28.7	32.7	28.5	139.1
Utility Users Taxes	2.2	2.9	2.4	0.5	2.9	1.6	2.1	2.3	-	3.7	2.1	3.7	4.3	3.1	3.7	2.7	17.4
Other Receipts	28.6	27.8	27.6	0.2	27.8	84.5	34.3	33.4	36.6	42.1	20.2	33.8	28.9	21.6	28.3	33.2	145.8
Net Interpool transfers	77.9	33.7	33.7	-	33.7	17.9	23.5	55.7	25.6	26.8	21.8	19.8	58.9	26.0	37.7	27.2	169.5
Bond Proceeds	6.4	8.9	8.9	-	8.9	4.6	2.5	7.7	5.2	3.5	3.4	3.8	3.3	35.1	1.6	9.0	52.8
Total Sources of Cash	\$ 201.1	\$ 168.2	\$ 157.5	\$ 10.7	\$ 168.2	\$ 414.2	\$ 133.9	\$ 184.3	\$ 122.8	\$ 185.7	\$ 258.7	\$ 147.5	\$ 159.0	\$ 175.7	\$ 120.1	\$ 216.0	\$ 818.3
Uses of Cash	(57.2)	(05.7)	(07.77)	(7.6)	(05.7)	(55.5)	((0.6)	(5) ()	(55.0)	(61.1)	((0.5)	(61.0)	(7, 0)	(66.2)	((5.0)	(67.6)	(733.0)
Wages and Benefits Pension Contribution	(73.2) (17.7)	(85.3)		(1.6) 1.3	(85.3) (8.0)	(55.5) (2.5)	(49.6) (2.4)	(51.4)	(55.0)	(61.1)	(49.6)	(61.2) (10.1)	(74.0) (3.6)	(66.2)	(46.8) (2.3)		(311.8)
Debt Service		(8.0)	(9.3)			(2.5)	(2.4)	(10.4)	(3.6)	(2.3)	(2.2)	(10.1)	(3.6)	(10.5)		(5.0)	(31.6)
	(6.7)	(4.7)		0.4	(4.7)	(00.6)	(60.7)	(9.1)	- (0.0)	(0.1)	(0.6)	- ((0.1)	- (77.0)	(8.7)	- (7.0)	(50.7)	(8.7)
Property Tax Distribution TIF Distribution	(3.1)	(16.4)	(16.6)	0.2	(16.4)	(99.6)	(60.3)	(9.6) (1.6)	(2.2) (3.6)	(4.4) (23.9)	(84.0)	(48.1)	(11.2)	(1.9)	(1.0) (28.7)	(52.3) (0.6)	(114.4) (29.3)
Other Disbursements	(64.8)	(68.8)		4.6	(68.8)	(66.1)	(153.3)	(91.1)	(3.6)	(128.4)	(53.9)	(68.5)	(123.9)	(71.7)	(63.7)		(432.6)
Transfers to Retiree Protection Fund	(85.0)	(00.0)	(73.3)	4.0	(00.0)	(90.0)	(133.3)	(91.1)	(110.1)	(120.4)	(33.9)	(00.5)	(123.9)	(/1./)	(63.7)	(104.7)	(432.0)
Total Uses of Cash	\$ (250.6)	\$ (183.2)	\$ (188.1)	\$ 4.9	\$ (183.2)	, , , , , ,	\$ (265.6)	\$ (173.2)	\$ (174.6)	\$ (220.2)	\$ (190.3)	\$ (187.9)	\$ (212.7)	\$ (159.0)	\$ (142.5)	\$ (226.3)	\$ (928.4)
Net Cash Flow	\$ (49.5)	\$ (15.0)	\$ (30.6)	\$ 15.6	\$ (15.0)	\$ 100.6	\$ (131.7)	\$ 11.1	\$ (51.8)	\$ (34.5)	\$ 68.4	\$ (40.3)	\$ (53.7)	\$ 16.7	\$ (22.5)	\$ (10.3)	\$ (110.1)
Ending Common Cash Pool	\$ 950.5	\$ 1,350.9	\$ -	\$ -	\$ 1,350.9	\$ 1,451.4	\$ 1,319.7	\$ 1,330.8	\$ 1,279.1	\$ 1,244.6	\$ 1,313.0	\$ 1,272.6	\$ 1,218.9	\$ 1,235.6	\$ 1,213.2	\$ 1,202.9	\$ 1,134.5
Budget Reserve Fund	\$ 107.0	\$ 107.0	\$ 107.0	\$ -	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 107.0	\$ 138.0



# Accounts Payable and Supplier Payments (unaudited)

Accounts Payable (AP) as of Ju	l-22	
Total AP (Jun-22)	\$	17.9
Plus: Jul-22 invoices processed	\$	89.1
Less: Jul-22 Payments made	\$	(75.3)
Total AP month end (Jul-22)	\$	31.7
Less: Invoices on hold <sup>(1)</sup>	\$	(18.6)
Total AP not on Validation hold (Jul-22)	\$	13.1
Less: Installments/Retainage Invoices <sup>(2)</sup>	\$	(2.5)
Net AP not on hold	\$	10.6

Note: Net AP Not on Hold includes \$5m of invoices that are due after Jul-22

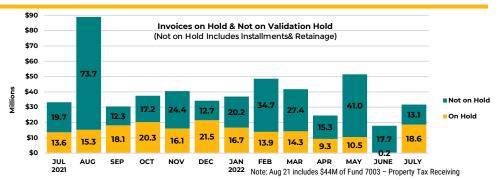
#### AP Aging

(excluding invoices on hold & Retainage)

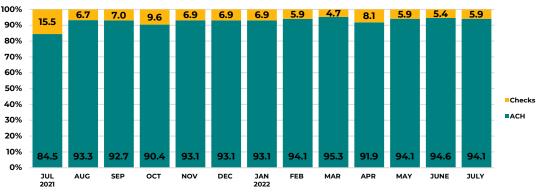
					D	ays	Past Du	ue	
N	et AP	C	urrent		1-30	3	1-60		61+
\$	10.6	\$	5.5	\$	2.9	\$	1.2	\$	1.0
	100%		52%		27%		12%		9%
\$	(4.8)	\$	(8.6)	\$	1.7	\$	7.7	\$	1.0
	<b>1,178</b> 100%		<b>656</b> 56%		<b>333</b> 28%		<b>90</b> 8%		<b>99</b> 8%
	(57)		(347)		188		31		71
\$	<b>15.4</b> 700%	\$	<b>14.1</b> 91%	\$	<b>1.2</b> 8%	\$	<b>0.1</b> 1%	\$	- 0%
	1,235 100%		1,003 <i>8</i> 1%		<b>145</b> 12%		<b>59</b> 5%		<b>28</b> 2%
	\$	100% \$ (4.8) 1,178 100% (57) \$ 15.4 100% 1,235	\$ 10.6 \$ 100% \$ (4.8) \$ 1.178 100% (57) \$ 15.4 \$ 100% 1,235	\$ 10.6 \$ 5.5 100% 52% \$ (4.8) \$ (8.6) 1,178 656 100% 56% (57) (347) \$ 15.4 \$ 14.1 100% 91% 1,235 1,003	\$ 10.6 \$ 5.5 \$ 10.0% \$ 52% \$ 10.0% \$ 52% \$ 1.178 \$ 656 \$ 10.0% \$ 56% \$ 15.4 \$ 14.1 \$ 10.0% \$ 12.35 \$ 1,003 \$ 1.235 \$ 1,003	Net AP   Current   1-30	Net AP	Net AP   Current   1-30   31-60	\$ 10.6 \$ 5.5 \$ 2.9 \$ 1.2 \$ 10.0 \$ 52% \$ 27% \$ 12% \$ 1.2 \$ 1.2 \$ 1.1 \$ \$ 1.17 \$ 1.17 \$ 656 \$ 28% \$ 8% \$ 1.2 \$ 31 \$ 1.2 \$ 1.1 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.17 \$ 1.

Note:

All invoices are processed and aged based on the invoice date



#### Supplier Payment Metric - Phase 1





<sup>(1)</sup> Invoices with system holds are pending validation. Some reasons include: pending receipt, does not match purchase order quantity/price and legal holds

<sup>(2)</sup> Invoices on retainage are on hold until the supplier satifies all contract obligations